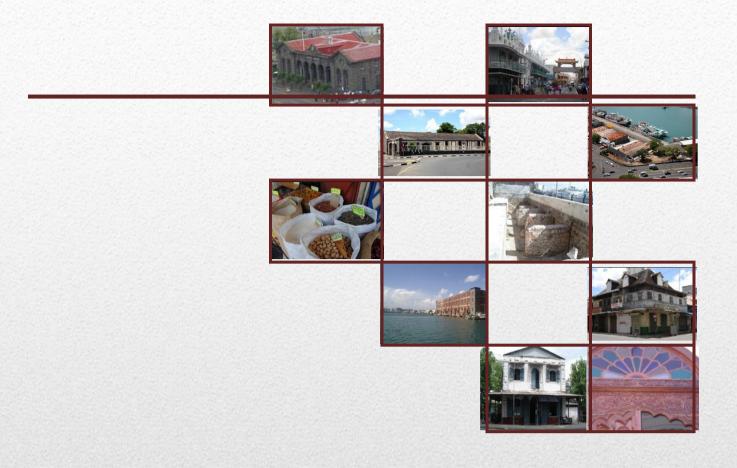
ANNUAL REPORT 2013

AAPRAVASI GHAT TRUST FUND



AAPRAVASI GHAT TRUST FUND

EX-DWC BUILDING

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and the Future'62
16th July 2013 -7th Anniversary of inscription of the Aapravasi Ghat Site on World Heritage list62
2nd November 2013-Book Launch 'Indentured Imaginaries: Voices from the Aapravasi Ghat'63
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ACRONYMS

AGTF	Aapravasi Ghat Trust Fund	
AG WHS Aapravasi Ghat World Heritage Site		
AG WHP Aapravasi Ghat World Heritage Property		
BRIC	RIC Beekrumsing Ramlallah Interpretation Centre	
вz	Buffer Zone	
СМ	Conservation Manual	
DP	Development Plan	
STAC	Scientific Technical and Advisory Committee	
VMP	Visitor Management Plan	

VISION AND MISSION



The mandate and the actions of the Trust Fund are guided by the following framework:

In 2001, the Mauritian Government set up a dedicated institution, the Aapravasi Ghat Trust Fund (AGTF), to document, manage and promote the Aapravasi Ghat as a national and international site. The AGTF is a parastatal body that operates under the aegis of the Ministry of Arts and Culture.

The Trust Fund was mandated to:

- Establish, administer, manage, promote and maintain the Aapravasi Ghat as a national, regional and international heritage site;
- Preserve, restore and manage the Aapravasi Ghat and the sites specified in schedule 2 of the Act:
- Set up a museum at Aapravasi Ghat and create public awareness of the history of indentured labour;
- Promote social and cultural aspects of the sites specified in schedules 1 and 2 of the Act;
- Encourage and support projects and publications related to the Indentured Labour;
- Establish links with appropriate national, regional and international organizations in line with the objects of the Act;
- Identify and acquire sites, buildings and structures associated with indentured labour; and
- Encourage and support interdisciplinary scientific research related to indentured labour and to the sites specified in schedules 1 and 2.

The Trust's guiding principles include:

- Support of activities related to indentured Labour immigration;
- Support projects that benefit all Mauritians and in which Mauritians from all walks of life can participate. This includes the conceptualization, planning and execution of projects;
- To restore the links with past and our origins that have been broken as a result of rapid modernization and to restore pride into our indentured Heritage;
- To carry out projects in a democratic spirit, in a historically accurate way and in full respect of the multi-cultural society in which we live;
- To promote excellence rather than be satisfied with basic minimum or the cheapest alternative.

AAPRAVASI GHAT WORLD HERITAGE SITE



rust Fund AGTF is a body corporate e Ministry of Arts and Culture. It was the Government of the Republic of act of Parliament to manage and is Ghat Site.

National Monuments Act in 1987(GN31/87) and subsequently proclaimed National Heritage in 2003 under the National Heritage Act 2003.

The Aapravasi Ghat Site was inscribed on the World Heritage List under criteria (VI) in 2006 (Decision 30 COM 8 B.33). The concept of World Heritage was developed by UNESCO to define cultural and natural heritage that are irreplaceable, unique and authentic, not only for the nation to which they belong, but also for humanity as a whole. It is considered that the loss of this heritage through deterioration or disappearance would generate an impoverishment of the heritage of all the peoples of the world. As such, their significance is of Outstanding Universal Value¹ (OUV).

The Aapravasi Ghat was inscribed on the World Heritage List in 2006. The World Heritage Status is defined by the *Convention concerning the protection of the World Cultural and Natural Heritage* (1972) of UNESCO and by the *operational Guidelines for the implementation of the World Heritage Convention* (2008).

The inscription of the Aapravasi Ghat recognizes the Outstanding Universal Value of the Site as a symbol of the Great Experiment initiated in 1834 by the British colonial Government to evaluate the viability of *indenture* as a system to recruit "free" labour after the abolition of slavery in the British Colonies in 1833.

"The first site chosen by the British Government in 1834 for the great experiment in the use of indentured rather than slave Labor, is strongly associated with memories of almost half a million indentured labourers moving from India to Mauritius to work on sugarcane plantations or to be transshipped to other parts of the World."

¹ A definition is provided in the glossary.

A Buffer Zone² (BZ) was delimitated for Aapravasi Ghat (AG) World Heritage Site (WHS) to allow the full expression of the outstanding significance of the World Heritage Site as per UNESCO *Convention concerning the protection of the World Cultural and Natural Heritage*. In its Convention, UNESCO explains that the Buffer Zone is important as it represents the context in which the World Heritage Site has evolved through time. As such, it is a fundamental element supporting its cultural significance at national and international level. This is the reason why appropriate measures are enforced in the Buffer Zone to protect, preserve, enhance and promote the Outstanding Universal Value (OUV) of the World Heritage Site. The ultimate objective is to create a suitable environment supporting the retention of the heritage in the BZ, and also, its sustainable development.

When the Aapravasi Ghat World Heritage Property was inscribed on the World Heritage List in 2006, the Buffer Zone had no legal protection. The Buffer Zone was proclaimed a legal entity in June 2011 with the legal protection provided by:

- 1. The Aapravasi Ghat Trust Fund Act (amended 2006 and 2011) defining the boundaries of the Buffer Zones;
- 2. The Local Government Act 2003 (amended 2011) making provision for the creation of a system to monitor development in the Buffer Zones; and
- 3. The Planning Policy Guidance 6 Urban heritage area: Buffer Zone of Aapravasi Ghat World Heritage Property (PPG 6) provides with a set of planning guidance in the Buffer Zone to orientate development towards the valorisation and revitalization of the area which holds attributes associated to the outstanding universal value of the property.

The actions of the Trust Fund are therefore guided by this legal framework and also by key documents required by UNESCO.

The framework for the management, preservation and promotion of the World Heritage Property is described in the Management Plan. The **Management Plan** is the overarching document presenting the overall strategy for the conservation, management and the promotion of the World Heritage Property and its surroundings.

To address further specific issues that may affect the World Heritage Property, the Management Plan is complemented by supporting documents addressing:

- visitor management;
- risk management;
- management mechanisms for the Buffer Zone;
- urban planning for the conservation of heritage and its revitalisation in the Buffer Zone;
- actions for the implementation of the vision for development;
- measures for conservation management and enhancement.

² The concept of buffer zone is explained in the annex.

PROFILE OF THE AGTF



CORPORATE GOVERNANCE

The Aapravasi Ghat Trust Fund is a statutory body set up under the Aapravasi Ghat Trust Fund Act No 31 of 2001 operating under aegis of Ministry of Arts and Culture.

❖ DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Fund's Directors are responsible for the preparation and fair presentation of the financial statements in accordance with Accounting Standards issued by Financial Reporting Council in compliance with the requirements of prevailing statutes.

* RESPONSIBILITIES OF THE BOARD OF DIRECTORS

The fundamental statutory responsibilities of the Board of Directors are to laydown the overall policies regulating the various business/ activities of the Fund; it oversees the Fund's strategic direction and its organizational structure. The Board discharges the above responsibilities either or through Board Committees for more in-depth analysis and review of various issues while retaining its responsibility for all policy matters.

The Chairman of each Committee periodically places reports of its proceedings before the Board for approval/information, as may be relevant. The Board promotes openness, integrity and accountability to improve corporate behavior, strengthens control systems over business and reviews management performance on a regular basis. In addition the Board is committed to ensure as far as reasonably possible, and in accordance with legislation in force, the safety and health of its staff. To fulfill their responsibilities, Board members have unhindered access to accurate, relevant and timely information.

❖ INTERNAL CONTROL

Directors' responsibility includes designing, implementing and maintaining internal control relevant to the preparation and presentation of financial statements that are free from material misstatement; selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Such systems should ensure that all transactions are authorized and recorded and that any material irregularities are detected and rectified within a reasonable time frame.

Board Member

THE OBJECTIVES OF THE FUND

The main objectives of the Fund is to establish and promote Aapravasi Ghat as a national, regional and international site, set up a museum at Aapravasi Ghat, create public awareness in the history of the site and depict the arrival, settlement and evolution of indenture in Mauritius. It also has to identify and acquire sites, buildings and structures linked with the history of the arrival of immigrants and promote the social and cultural aspects of Aapravasi Ghat.

ADMINISTRATION

The Fund is administered by a Board comprising of a Chairperson, a Vice Chairperson and 13 members all appointed by the Minister of Arts and Culture under whose aegis the Fund operates.

❖ SOURCES OF INCOME

The main source of income of the Fund is derived from the Government. Hence the Fund has to depend entirely on government grant which are used for different projects and administrative purposes.

❖ THE MAIN DIVISIONS

For the execution of the policy of the AGTF Board and for the control and management of its day to day business, the Fund has the following main divisions:

- (a). The Administrative Section; and
- (b). The Technical and Research Section.

***** TOP MANAGEMENT

In accordance with section No 21 of the AGTF ACT 2001 and subsequently amended in 2011.

- the Director shall be responsible for the execution of the policy of the Board for the control
 and management of the day to day business of the Fund.
- every member of the staff shall be render the administrative control of the Director

❖ ADMINISTRATIVE SECTION

The Administrative Secretary is directly responsible for the general administration including the Personnel Division and acts inter-alia as Secretary to the Board. The Administrative Section is staffed by incumbents in the grades of Administrative Secretary, Accounting Technician, Financial Operations, Officer Clerk/Word Processing Operator, Accounts Clerk, Confidential Secretary and Office Attendant/Driver.

❖ TECHNICAL AND RESEARCH SECTION

This unit is responsible for the implementation of projects and activities defined by the Management Plan of the Aapravasi Ghat World Heritage Property as well as the projects defined in the strategic plan to meet the objects of the Fund.

The Technical and Research Section is composed of 30 members in the posts of WHS Manager (1), Researcher (3), Research Assistant (5), Field Guide (1), Heritage Guide/Public Outreach Officer (4), Site Conservation Worker (7), Watchman (4), Gateman (1) and General Worker (3). The unit is managed by the Head Technical Unit (1).

RISK MANAGEMENT POLICY

Risk Management Policy has been disclosed at note 12 of the Financial Statement.

HEALTH AND SAFETY POLICY

With the coming into force of the Occupational Health and safety Act 2005, this organization recognizes the fundamental importance of Health and safety of its staff members and other persons who may be directly affected by its activities. This organization complies with all relevant Health and Safety legislation. Protective clothing and equipment are supplied to staff working on different sites. Fire fighting equipment, first aid boxes are fixed in places to ensure rapid and easy use.

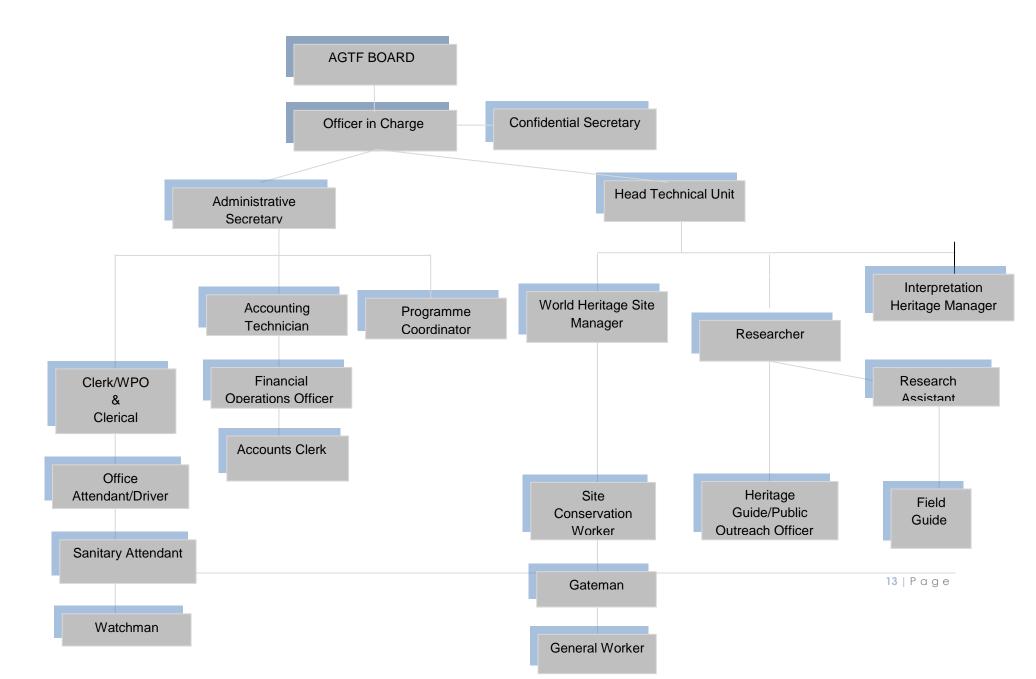
❖ REGISTERED OFFICE

1, Quay Street Ex-DWC Building Port Louis

AUDITORS

Director of Audit National Audit Office 14th Floor Paille en Queue Court Port Louis

ORGANISATION CHART OF THE AGTF



1. COMPOSITION OF THE AAPRAVASI GHAT TRUST FUND BOARD

The Aapravasi Ghat Trust Fund is responsible for the day-to-day management of the World Heritage Property. The Board of the Trust Fund is composed of 15 members as follows including the Chairperson and a Vice-Chairperson:

- One representative of the Prime Minister's Office;
- One representative of the Ministry of Finance;
- One representative of the Ministry of Arts and Culture;
- One representative of the Ministry of Education;
- One representative of the Ministry of Tourism and Leisure;
- One representative of the High Commission of India;
- One representative of the Mahatma Gandhi Institute;
- One representative of the National Heritage Fund;

6 Members from the local community.

Name	Position
Mr. M.Utchanah (as from 21 Nov 2012)	Chairperson
Mr R.Auliar (as from August 2013) Mr A.Hutchamah (up to July 2013)	Vice Chairman
Mr T.Garburrun	Representative from Ministry of Arts and Culture
Mr O P Seebaluck	Representative from Prime Minister's Office
Mr N.Mutty (as from October 2013) Mr A.Ramdhany (up to September 2013)	Representative Min of Finance and Economic Development
Mrs M.Thannoo Mr Lalande Mr Dowlutrao	Representative from National Heritage Fund
Mr P Ramhota	Representative from Mahatma Gandhi Institute
Mrs M Jhugroo	Representative. from Ministry of Education & Human Resources
Miss K.Bhogun Mr B.Dwarka	Representative from Ministry of Tourism & Leisure
Mrs V.Maitra Mr Mimansak	Representative from High Commissioner of India
Mr M Jhummun	Member
Mrs S Ramlallah	Member
Mr B P Dinand	Member
Mr D Ramioli	Member
Mrs Z.H.B. Mahamode Mr A.S.Rusmaully	Member
Mr D.Auleear Mr R.Thodda	Member

2. PROFILE OF BOARD MEMBERS

- Mr Mahyendrah Utchanah
 Chairperson of AGTF
 Chairperson Gopio International and former Member of Parliament and Minister from 1982-1995
- Mr Rajeshwar Auliar is the Vice Chairman of the AGTF Board and is the Rector of Lycée Mauricien.
- Mr Adinarain Hutchamah is the Vice Chairman of the AGTF Board and also the president of Telegu Cultural Centre Trust.
- Mr O P Seebaluck works at the Prime Minister's Office and represents the said Ministry on AGTF Board.
- Miss K.Bhogun is the Tourism Planner at the Ministry of Tourism and Leisure and represents the said Ministry on AGTF Board.
- Mr P Ramhota is a Senior Lecturer at the Mahatma Gandhi Institute (MGI) and representative of the said institution on AGTF Board.
- Mr T.Garburrun is the Assistant Permanent Secretary at the Ministry of Arts and Culture and is the representative of the Parent Ministry.
- Mr N.Mutty is an Analyst at the Ministry of Finance and Economic Development and represents the said Ministry on AGTF Board.
- Mr A Ramdhany is an Analyst at the Ministry of Finance and Economic Development and represents the said Ministry on AGTF Board.
- Mrs M.Jhugroo is the Assistant Permanent Secretary at the Ministry of Education and Human Resources and represents the said Ministry on AGTF Board.
- Mrs M.Thannoo is the Director at the National Heritage Fund and represents the Fund on AGTF Board
- Mr Lalande is the Technical and Programme Coordinator at the National Heritage Fund and represents the Fund on AGTF Board.
- Mr S Dowlutrao is the Administrative Secretary at the National Heritage Fund and represents the Fund on AGTF Board.
- Mrs V.Maitra is the Second Secretary and represents the High Commission of India on the AGTF Board from 26 August 2013.
- Mr Mimansak is the Second Secretary of Indian High Commission of India and represents the High Commission on the AGTF Board up to 25 August 2013.

- Mr Mukesh Jhummun is a nominated member and presently he is working as Education Officer in a Private School.
- Ms Sadhna Ramlallah is a nominated member and is working at the Edition Ocean Indien.
- Mr Bhuruth Prasad Dinand is a nominated member and is working as Education Officer in Secondary School.
- Mr Dravindranath Ramloll is a nominated member and presently he is working at the Central Water Authority.
- Mr Rajendra Thodda is a nominated member and presently he is working as Barrister at Law.
- Mr Ahmed Saffick Rusmaully is a nominated member and is presently working at the State Bank of India (SBI).
- Mrs Z.H.B.Mahamode is a nominated member and is working as Education Officer in Secondary school.
- Mr D.Auleear is a nominated member and is a retired Education Officer of History

3. SENIOR MANAGEMENT PROFILE

1. Mr J.Mohit Officer in Charge

Graduate in Maths /Statistics/Economics with Socio-Politico-Cultural

background.

2. Mr V. Ramoutar Administrative Secretary

Post Graduate in Public Sector Management

3. Ms C. Forest Head Technical Unit

Post-Graduate in Museology and Anthropology

4. Mrs D.Chuckowree Accounting Technician

Graduate in Public Sector Financial Management

5. Mr L.Andiapen World Heritage Site Manager-

Post Graduate in Heritage Management

4. CONSTITUTION OF SUB-COMMITTEES IN 2013

A. Finance Committee

Finance Committee		
Mr N.Mutty	Rep. Min of Finance and Economic	
Mr A.Ramdhany	Development (Chair)	
Mr T.Garburrun	Rep. of Ministry of Arts and Culture	
Miss K.Bhogun	Rep. of Ministry of Tourism & Leisure	
Mr D.Aulear	Member	
Mr M.Jhummun	Member	
Mr B.P.Dinand	Member	

(B). Staff Committee

Staff Committee	
Mr T.Garburrun	Rep. of Ministry of Arts and Culture (Chair)
Mr N.Mutty Mr A.Ramdhany	Rep. Min of Finance and Economic Development
Mrs M.Thannoo Mr Dowlutrao Mr Lalande	Rep. of National Heritage Fund
Mr D.Ramloll	Member
Mr B. P.Dinand	Member
Mrs Z.H.B. Mahamode	Member
Mrs R.Ruchchan	Co-opted member from Ministry of Arts and Culture

(C). Technical Committee

Technical Committee		
MsC.Forest	Head Technical Unit (Chair)	
Mr. R. Andiapen	WHS Manager	
Mr. V. Mugon	Researcher	
Mr. S. Peerthum	Researcher	

(D). Scientific Technical and Advisory Committee on the Buffer Zone

	STAC BZ Committee
Mr P.Ramhota	Rep. of Mahatma Gandhi Institute
Mr T.Garburrun	Rep. of Ministry of Arts and Culture
Mr A.Ramdhany	Rep. of Ministry of Finance
Mr N.Mutty	
Mr M. Jhummun	Member
Ms Kala	Rep. of Ministry of Arts and Culture
Mr B. P.Dinand	Member
MsC.Forest	Head Technical Unit

(E). Steering Committee for Beekrumsing Ramlallah Interpretation Centre project

BRIC steering Committee	
Mr M.Utchanah	Chairman
Mr T.Garburrun	Rep. of the Ministry of Arts and Culture
Ms kala	Rep. of the Ministry of Arts and Culture
Mr N.Mutty	Rep. of the Ministry of Finance and Economic
Mr A.Ramdhany	Development
Mr J. Mohit	Officer in Charge
Mr Pritoo (Morphos Architects)	Project Manager
Ms C.Forest	Head Technical Unit

(F) Sub Committee ICW Procedural Agreement

Sub-Committee ICW Procedural Agreement		
Mrs R Ruchchan	Rep of Ministry of Arts and Culture (Chair)	
Mr B P Dinand	Member	
Mr C.Lokhun	Rep of Ministry of Arts and Culture	

(G). Editorial Committee

Editorial Committee			
Mr T.Garburrun	Rep. of the Ministry of Arts and Culture(Chair)		
Mr B P Dinand	Member		
Mrs S. Ramlallah	Member		
Mr O.P.Seebaluck	Member		
Miss K.Bhogun	Member		

THE DEPARTMENTAL INJURY COMMITTEE

Recommended by the Personal Management Manual, the departmental injury Board (Committee) is set up to enquire and report on case/s of injury sustained by an employee while on duty.

Injury Leave

Mr R Basoodelsingh	3 weeks	16 May - 06 June 2013
Mr V Seechurn	3 days	13 May - 16 May 2013
Mr M Ramchurn	2 days	10 Oct - 12 Oct 2013

Three cases of injury were reported in year 2013. The cases were handled by the Committee and appropriate recommendations were made.

NUMBER OF MEETINGS

• NUMBER OF MEETINGS HELD

For the period under review, the main Board meeting of AGTF held 11 meetings, one Special Board Meeting and the holding of sub-committees meetings were as follows:

Staff Committee	6 times
Finance Committee	3 times
STAC Buffer Zone Committee	3 times
Steering Committee	2 times
Sub Committee ICW Museum Showcases	1 times
Editorial Committee	4 times
Sub-Committee ICW Storyline BRIC	Once
Sub-Committee ICW 2 nd Nov	Once

REMUNERATION OF DIRECTORS OF BOARD

The Chairperson is entitled to a monthly allowance of Rs 28,500.

All other Board members receive an allowance of Rs 850 as per Board meeting and an allowance of Rs 775 per sub-committee.

The Chairperson of the following sub-committees receives an allowance of Rs 1065 per sitting:

- Staff Committee;
- o Finance Committee;
- o Sub-Committee ICW Procedural Agreement;
- o Editorial Committee.

ATTENDANCE RECORDS & REMUNERATION & BENEFITS OF MEMBERS

In total, 11 Board Meetings, 1 Special Board Meetings, 6 Staff Committee meetings and 3 Finance Committee meetings were held during the year 2013.

Name	Board	Special Board	Staff	Finance
	11	1	6	3
Mr M.Utchanah	11	1	-	-
Mr Hutchanah	3	-	-	-
Mr R.Auliar	5	1	-	-
Miss K.Bhogun	5	-	-	2
Mr T.Garburrun	7	1	5	3
Mrs M.Thannoo	6	1	4	-
Mr O. P. Seebaluck	10	1	-	-
Mr A.Ramdhany	6	-	4	2
Mr N.Mutty	2	1	-	1
Mr Dowlutrao	2	-	2	-
Mr P Ramhota	8	1	-	-
Mrs M. Jhugroo	6	-	-	-
Mr M. Jhummun	8	1	-	2
Mrs S Ramlallah	9	-	-	-
Mr B P Dinand	11	1	6	3
Mr R.Thodda	6	-	-	-
Mr Mimansak	1		-	-
Mrs R Ruchchan	-	-	4	-
Mr D Ramloll	9	1	4	-
Miss Z.H.B.Mahamode	6	1	2	-
Mr T.Dwarka	3	-	-	-

Mr A.S.Rusmaully	5	-	-	2
Mrs V.Maitra	3	-	-	-
Mr D.Auleear	4	-	-	2
Ms Kala	1	-	-	-
Mr Lalande	1	-	-	-

FINANCIAL INFORMATION

FUNDS ALLOCATED FOR YEAR 2013

For the financial year 2013 Government has allocated:

* RECURRENT GRANT

The Government Grant for Recurrent Expenditure was MUR 19.6 Million for the financial year 2013.

* CAPITAL GRANT

In total, the AGTF received a Capital Grant of MUR 49.6 Million:

- Beekrumsing Ramlallah Interpretation Centre Project : MUR 49.4 Million
- Capital Grant for projects: MUR 248,954

Organisation: Aapravasi Ghat Trust Fund Statement of Estimated Expenditure and Revenue for the Year 2013

	Approved
	Year 2013
	Rs
EXPENDITURE	
Recurrent	
Personal Emoluments	13,460,2
Other Charges	6,024,8
	19,485,0
Capital	115,0
	19,600,0
Projects/Activities	49,679,8
TOTAL EVEN DITUE	00.070.0
TOTAL EXPENDITURE	69,279,8
FINANCED BY	
Own	
Revenue Generated	
Government of Mauritius:	
Grants:	
Recurrent	19,600,0
Capital	49,679,8
Loan	
Other Sources	
Net Deficit/(Surplus)	
TOTAL REVENUE	69,279,8

TRAINING AND CAPACITY BUILDING FOR AGTF

Name	Position	Dates	Subject	Organizers
Mr V Mugon	Researcher	April 2013	Risk Preparedness	
Mr V Mugon	Heritage Interpretation Manager	22 Aug-29 Aug 2013	Preventive Conservation	
Mr A Nemchand	Research Assistant			
Mr L Andiapen	World Heritage Site Manager	Sept 2013	Risk Preparedness field project	
Mrs M Runghen	Researcher			
Mrs N Ramcharitar	R.Assistant	2013-ongoing		
Mrs K Chuttoo	R.Assistant		MA Heritage	
Ms B Bahadoor	R.Assistant		Management at UOM	
Mrs I Gyaram	P.Coordinator			
Mrs V Jha	Heritage Guide/POO			
Mrs V Poteeah	Heritage Guide/POO			
Mr A Teerbhoohan	Driver/Office Attendant			

PARTICIPATION IN WORKSHOPS AND CONFERENCES

Name	Position	Dates	Subject	Organizers
Mrs D Chuckowree	Accounting Technician	03/07/13	Improving the Performance Monitoring of State Owned Enterprises in Conference Centre in Ebene.	Office of Public Sector Governance
Mr J.Mohit Mr M.Utchanah	Officer-in- Charge Chairman	½day workshop	Workshop on Management of Change in the Conference Centre in Ebene.	Office of Public Sector Governance

MISSION OVERSEAS

Name	Position	Dates	Subject
Mr J.Mohit and	Officer-In-Charge	7 th – 9 th January 2013	Pravasi Bharatiya Diwas in Kerala
Mr B.P.Dinand	andBoard		
	member		
Mr M Utchanah	Chairman	25 May to 11 June 2013	Attend international conference in Surinam on indenture
Mr J Mohit	Officer-in-charge	12 to 14 July 2013	Attend conference at Trinidad on Ramleela
Mr M Utchanah	Chairman	October 2013	Attend conference- China

VISITS OF CONSULTANTS

The AGTF enlisted the services of consultants to work in collaboration with the Trust Fund on specific projects.

SN	Name	Post	Country	Dates	Project assigned
1	Mr Munish Pandit	Conservation Architect	India	24 th February 2013 – 2 nd March 2013	Trianon Heritage Project
2	Dr Richard Blair Allen	Research Consultant/ Scientific Director from USA	England	19 th January 2013 – 2 nd February 2013	 Review and edit texts for BRIC display. Review the scientific contents to be presented in BRIC in line with latest research developments. Provide recommendations for future research at AGTF. Take part in working sessions with Research and Technical Unit.
3	Dr Diego Calaon	Archaeologist	Italy	11 th July 2013 – 8 th August 2013	 Supervising , monitoring and undertaking the third phase of the conservation of the archaeological features at BRIC Supervise and monitor the creation of a waterproofing structure in trench 1 as per the tender document; Produce recommendations about final operations to be undertaken to allow the completion of the conservation process and future maintenance of features Working in collaboration with the Contractor for interiors to proceed with the flooring of BRIC while including and respecting the archaeological features Working in collaboration with the Architects to finalise the details regarding the insertion of the archaeogical features within the display Working in collaboration with the AGTF team on the display of archaeological features and artefacts To provide advice as necessary



INTRODUCTION

This report states the achievements of the Technical and Research Unit in 2013 on the following projects:

- 1. Restoration, conservation and maintenance at World Heritage Site;
- 2. Implementation of Planning Policy Guidance (PPG) and Monitoring of World Heritage Site Buffer Zone (WHS BZ);
- 3. Beekrumsing Ramlallah Interpretation Centre Project;
- 4. Restoration and conservation of Trianon Heritage Site;
- 5. Research programme;
- 6. Outreach programme.

Each section provides a project outline and achievements in 2013.



AAPRAVASI GHAT WORLD HERITAGE PROPERTY CONSERVATION AND MAINTENANCE

The concept of World Heritage was developed by UNESCO to define cultural and natural heritage that are irreplaceable, unique and authentic, not only for the nation to which they belong, but also for humanity as a whole. It is considered that the loss of this heritage through deterioration or disappearance would generate an impoverishment of the heritage of all the peoples of the world. As such, their significance is of Outstanding Universal Value (OUV).

Because the Aapravasi Ghat is of Outstanding Universal Value, it was inscribed on the World Heritage list in 2006. Following UNESCO'S World Heritage Convention, The Outstanding Universal Value of Aapravasi Ghat (AG) World Heritage Property (WHP) need to be conserve and promoted.

The Aapravasi Ghat Trust Fund was entrusted to conserve, manage and promote the Aapravasi Ghat World Heritage Site and has developed projects to achieve these aims.

TEMPORARY CLOSURE OF THE WORLD HERITAGE SITE

The World Heritage Site was temporarily closed during the landscaping and interior works taking place to set up the Beekrumsing Ramlallah Interpretation Centre as from Friday 26 April 2013.

The World Heritage Site will open on completion of the Beekrumsing Ramlallah Interpretation Centre scheduled in 2014.

REVIEW AND SUBMISSION OF THE FINAL MANAGEMENT PLAN FOR THE AAPRAVASI GHAT WORLD HERITAGE SITE

The commitments taken by the Government of Mauritius with UNESCO are consigned in the Management Plan stating the strategy for the retention, management and promotion of the World Heritage Site. The Management Plan states a number of projects aiming at preserving and promoting the World Heritage Site.



The changes brought by the establishment of legal boundaries for the Buffer Zone led to review the Management Plan adopted in 2006. The Management Plan is required by UNESCO World Heritage Convention to ensure the preservation and sustainability of the Outstanding Universal Value of the World Heritage Property. The Management Plan describes the World Heritage Property, its outstanding Universal Value and related significance, and analyses the issues affecting the conservation and management of the World Heritage Property. The review of the Management Plan 2006 was essential to integrate developments that occurred in the last six years and consolidate the existing

The Management Plan has an essential role: it is a key document that guides all the stakeholders involved in the conservation, management and promotion of the World Heritage Property. It is elaborated upon a vision for the World Heritage Property in the future and addresses key principles and objectives that will guide the implementation of this vision.

management system for the World Heritage Property.

The Management Plan was reviewed by the Head Technical Unit in collaboration with the technical team of the Aapravasi Ghat Trust Fund who optimized collaboration with stakeholders by addressing key issues in workshops (ref. table hereunder). The objective of this strategy was to better identify the needs of each partner/stakeholder. This allowed the elaboration of objectives and actions that privilege an effective and adaptive management of the World Heritage Property.

The final document of the Management Plan 2013-2018 was completed in January 2013 and submitted to Dr Francois Odendaal, EcoAfrica Ltd for review. The final Management Plan stating the strategy at the World Heritage Site for the next five years was submitted to the Ministry of Arts and Culture in April 2013.

On 24 January 2014, the Cabinet of Ministers approved the Management Plan for the Aapravasi Ghat World Heritage Site. It was submitted to the World Heritage Centre in January 2014 for consideration during the 38e session of the World Heritage Committee (38COM) at Doha, Qatar to be held between 15 and 25 June 2014.

TABLE 1 CONSULTATIONS HELD WITH STAKEHOLDERS DURING THE PREPARATION OF THE MANAGEMENT PLAN (2011-2013)

Meeting	Date	Stakeholders in attendance	Objective
STAC on Tourism Strategy	8 July 2011	 Mauritius Ports Authority Ministry of Tourism and Leisure National Heritage Fund SPDC 	 Presentation of the purpose of the STAC for the preparation of a Tourism Strategy for AG WHS Defining proposed actions for inclusion in the Management Plan
STAC on Tourism Strategy	23 November 2011	 Ministry of Tourism and Leisure City Council of Port Louis National Heritage Fund Le Morne Heritage Trust Fund SPDC 	 Presentation of tourism activities at WHS to collect views and support of stakeholders and possibly develop other activities in collaboration Discussion on proposed organisation for long term action to be included in the Management Plan
Technical Committee of BZ	01 June 2012	 Ministry of Environment and Sustainable Development Ministry of Arts and Culture City Council of Port Louis National Heritage Fund Mauritius Ports Authority Ministry of Housing and Lands 	 Presentation of the Development Plan submitted by Dr Francois Odendaal and working session to collect views for the Management Plan. Discussion on actions to be included in the Management Plan for the implementation of the Development Plan.

Meeting	Date	Stakeholders in attendance	Objective
Workshop on Management Plan	14 June 2012	 Ministry of Arts and Culture Le Morne Heritage Trust Fund National Heritage Fund State Property Development Co Ltd Mauritius Ports Authority Ministry of Education and Human Resource (National Commission of UNESCO) Road Development Authority Ministry of Finance and Economic Development Mauritius Museum Council Prime Minister's Office Ministry of Public Infrastructure, National Development Unit, Land Transport and Shipping University of Mauritius Attorney General Office Ministry of Environment and Sustainable Development Pamplemousses/R. du Rempart District Council Mauritius Tourism Promotion Authority 	■ Presentation of the Management Plan (executive summary) and of the development plan to all stakeholders
Workshop on managerial	22 June 2012	City Council of Port LouisNational Heritage Fund	■ The objective was to address the issues related to the management of the Buffer Zone;

system of the Buffer Zone		Mauritius Ports Authority	■ The workshop's outcome was the submission of
		 Ministry of Tourism and Leisure 	a term of reference for the Technical Committee in charge of examining applications for development in the buffer zone and the validation of the proposals for the Management Plan 2013-2018.
		 Ministry of Public Infrastructure, National Development Unit, Land Transport and Shipping 	
	25 June 2012	 City Council of Port Louis 	
		 National Heritage Fund 	
		Mauritius Ports Authority	
		 Ministry of Housing and Land 	
		 Ministry of Environment and Sustainable Development 	
		 Ministry of Public Infrastructure, National Development Unit, Land Transport and Shipping 	

Meeting	Date	Stakeholders in attendance	Objective
Workshop on Research Objectives	28 June 2012	 University of Mauritius National Heritage Fund Le Morne Heritage Trust Fund Mauritius National Archives Mauritius Museum Council Mahatma Gandhi Institute 	 Discuss the research objectives of AGTF to evaluate potential collaboration Discuss the creation of working groups and monitoring of research Collect views for inclusion of proposed actions in the Management Plan
Technical Committee of AGTF	18 and 24 July 2012	National Heritage FundDr Seetah and Dr Calaon, Archaeologists	 Discuss the research plans for archaeology (with Archaeologists K Seetah and D Calaon) and history concurrently and relevance of research for Trianon and Flat Island Definition of research objectives and proposed actions for the Management Plan
Workshop on Tourism Strategy	July 2012	 City Council of Port Louis National Heritage Fund Ministry of Tourism and Leisure Mauritius Ports Authority 	 Presenting the issues and objectives Discussed the potential activities in common to define the elements that would be included in the plan of actions (concept plan for heritage trails) of the Management Plan

Meeting	Date	Stakeholders in attendance	Objective
Management Plan Committee	16 January 2013	City Council of Port Louis	Presentation of the final document and official dissemination to collect views from stakeholders.
		Ministry of Arts and Culture	
		Mauritius Ports Authority	
		 Representatives of Tertiary Education 	
		Ministry of Local Government	
		National Heritage Fund	
		Ministry of Tourism	
Consultative Committee	16 July 2013	Members of the local community	
		City Council of Port Louis	
		Ministry of Arts and Culture	
		 Mauritius Ports Authority 	
		 Members of the press 	
		 Representatives of Universities 	 Presenting the Management Plan to the public and to Government representatives
		 The Ministry of Finance and Economic Development 	
		The Valuation Department	
		 ONGs (such as SOS Patrimoine) 	
		 Ministry of Public Infrastructure 	
		 National transport Corporation 	
		 Ministry of Housing and Lands 	
		 Ministry of Local Government 	

		•	University of Mauritius	
		•	Ministry of Environment and Sustainable Development	
		•	Professional Council of Architects	
		•	Traffic Management and Road Safety Unit	
		•	National Parks and Conservation Services.	
		•	Ministry of Arts and Culture (MAC)	
		•	Ministry of Local Government and Outer Islands (MLGOI)	
		•	Ministry of Tertiary Education, Science, Research and Technology (MTESRT)	■ To ensure the support of the AGWHP Management Plan for various institutions
Management Plan Committee	19 August 2013	•	City Council of Port Louis (CCPL)	■To devise actions to be taken in
Tian committee	2013	2013	Mauritius Museums Council	preparation for the preparation of the
		•	Mauritius Ports Authority (MPA)	State of Conservation Report
		•	National Heritage Fund (NHF)	
		•	Aapravasi Ghat Trust Fund (AGTF)	

STATE OF CONSERVATION REPORT



The objective of the State of Conservation Report is to monitor progress and changes at World Heritage Properties. In this report, the UNESCO sees an opportunity to review the state of conservation of World Heritage Property and invites State Parties to report on the following:

- 1. Response from the State Party to the World Heritage Committee's Decision, paragraph by paragraph;
- 2. Other current conservation issues identified by the State Party;
- 3. In conformity with paragraph 172 of the Operational Guidelines, please describe any potential major restorations, alterations and/or new construction(s) within the protected area (core zone and buffer zone and/or corridors) that might be envisaged.

UNESCO requested that Mauritius submits a state of conservation report to the World Heritage Committee by 1st February 2014 to report on the steps taken to implement the following recommendations following the Decisions adopted the World Heritage Committee at its 36th session (36 COM 7B.45; UNESCO, 2012):

- a) Finalise the updating of the management plan and submit it to the World Heritage Centre and the Advisory Bodies for consideration and review,
- b) Develop a capacity building strategy to ensure that qualified conservation and management professionals are available to support the work of the Technical Committee,
- c) Improve collaboration mechanisms to ensure the adequate protection and management of the buffer zones and better utilise mechanisms such as the consultative meeting to strengthen participatory decision-making,
- d) Increase awareness raising activities and produce summaries of existing planning tools for easier consultation by different public users.

The State of Conservation Report (SOC) was prepared by the Technical and Research Unit of the AGTF in consultation with the Ministry of Arts and Culture, National Heritage Fund and the City Council of Port Louis. The SOC was submitted to the Parent Ministry to seek Cabinet approval.

The Cabinet of Ministers approved the SOC on 24 January 2014 and submitted to the World Heritage Centre in January 2014 for consideration during the 38e session of the World Heritage Committee (38COM) at Doha, Qatar to be held between 15 and 25 June 2014.

9-27TH SEPTEMBER 2013 - RISK MANAGEMENT FIELD PROJECT, MAURITIUS

Staff of the Aapravasi Ghat Trust Fund namely Lovehin Andiapen, WHS Manager, Vikram Mugon, Heritage Interpretation Manager and Mrs Maurina Soodin Runghen, Researcher, took part in the workshop organised at the Le Morne Cultural Landscape by the African World Heritage Fund, Centre for Heritage Development in Africa, (CHDA) in collaboration with UNESCO Office in Nairobi.

The Risk Management field project aims at training heritage professionals in risk assessment; conservation interventions; and community initiatives. The workshop enrolled 10 international experts from Namibia, Zimbabwe, Malawi, Egypt, The Gambia, Kenya, Zambia, Seychelles, Swaziland, and Lesotho and 20 local Mauritians from various institutions.

The objective was to assess the risks and threats at Le Morne as well as the state of conservation of the property. The outcome of the Workshop was to produce a draft risk preparedness plan (RPP). The RPP is a key document at World Heritage Site and is an integral part of the Management Plan required by UNESCO for all sites inscribed on the World Heritage List.

IMPLEMENTATION OF PLANNING POLICY GUIDANCE (PPG) AND MONITORING OF WORLD HERITAGE SITE BUFFER ZONE (WHS BZ)

Following UNESCO'S World Heritage Convention, a Buffer Zone (BZ) was delimitated around Aapravasi Ghat (AG) World Heritage Property (WHP) in 2011 to allow the full expression of its outstanding significance. UNESCO explains that the buffer zone is important as it represents the context in which the World Heritage Property has evolved through time. As such, it supports the outstanding cultural significance at national and international level. This is the reason why appropriate measures are enforced in the buffer zone to protect, preserve, enhance and promote the Outstanding Universal Value (OUV) of the World Heritage Property. The ultimate objective is to create a suitable environment supporting the retention of the heritage in the BZ and its sustainable development.

In this undertaking, three institutions are involved: the City Council of Port Louis (CCPL), the Aapravasi Ghat Trust Fund (AGTF) and the National Heritage Fund (NHF). The AGTF is monitoring the heritage component in the Buffer Zone while the CCPL has the legal responsibility to implement the Planning Policy Guidance 6 for the Aapravasi Ghat World Heritage Property Buffer Zone.

The City Council of Port Louis chairs the Technical Committee created under the Local Government Act (2011). The role of the Technical Committee is to ensure the implementation of the Planning Policy Guidance for the Aapravasi Ghat World Heritage Property Buffer Zone. This task is achieved through the assessment of all applications for Building and Lands Use Permits in the Buffer Zone.

BUFFER ZONE MANAGEMENT

As part of the integrated management of the Buffer Zone, a number of meetings were held specifically to identify issues and work out frameworks for various projects for a more efficient management of the Buffer Zones.

TABLE 2 MEETINGS HELD TO IMPROVE BUFFER ZONE MANAGEMENT IN 2013

Meeting	Date	Stakeholders in attendance	Objective
Meeting with Lord Mayor for the review of Management Plan	23 January 2013	- City Council of Port Louis - Aapravasi Ghat Trust Fund	 To present the overall management and the promotion of the AGWHP; and To discuss the implication of the City Council of Port Louis.
Buffer Zone Management Committee	14 February 2013	Ministry of Arts and CultureCity Council of Port LouisNational Heritage FundAapravasi Ghat Trust Fund	 To discuss the role and functioning of the BZMC; and To discuss the plan of work for 2013.
Meeting with Heads of Departments	25 February 2013	City Council of Port LouisAapravasi Ghat Trust Fund	- To establish recommendations of the Management Plan prior to organizing workshop with main stakeholders.
Management Plan Committee	19 August 2013	 Ministry of Arts and Culture Ministry of Local Government and Outer Islands Ministry of Tertiary Education, Science, Research and Technology City Council of Port Louis Mauritius Museums Council Mauritius Ports Authority National Heritage Fund Aapravasi Ghat Trust Fund 	 To ensure the support of the AGWHP Management Plan for various institutions To devise actions to be taken in preparation for the preparation of the State of Conservation Report
Buffer Zone Management Sub- Committee	28 November 2013	 Ministry of Arts and Culture City Council of Port Louis University of Mauritius Aapravasi Ghat Trust Fund 	 Capacity building strategy for the management of the Buffer Zone to: Identify the expertise / skills required for the management of the AG WHP BZ Identify needs in training Identify potential formal and informal training avenues Formulate a proposal for the Management Plan Committee State of Conservation Report to: Review the decisions of the World Heritage Committee and the recommendations of the Reactive Monitoring Mission Assess the progress made by the institutions Prepare the SOC in collaboration with the main institutions concerned

MONITORING DEVELOPMENT

After the proclamation of PPG6 in 2011, a number of Government projects in the Buffer Zone have been considered by various institutions. The role of the AGTF, has in these cases, been to explain the vision for the Buffer Zone. A number of meetings were therefore held in this context.

TABLE 3 MEETINGS FOR GOVERNMENT PROJECTS IN THE BUFFER ZONE IN 2013

Meeting	Date	Stakeholders in attendance	Objective
	27 February 2013	Board of InvestmentMinistry of Arts and CultureMauritius Port Authority	 To discuss proposed waterfront and marina development at Caudan with concerned stakeholders.
Integrated development at Port Louis	11 March 2013	 National Heritage Fund Ministry of Housing and Lands Ministry of Tourism and Leisure Mass Transit Unit Road Development Authority Central Water Authority Terra Group Ireland Blyth Ltd Innodis Group Aapravasi Ghat Trust Fund 	- To obtain the views of all relevant stakeholders.
Mauritius Light Rapid Transit (MLRT) Project	09 April 2013	 Mass Transit Unit National Heritage Fund Aapravasi Ghat Trust Fund	- To locate National Heritage Sites present along the MLRT corridor and to get acquainted with the procedures for seeking permission from the necessary organization for construction/modification on/in the vicinity of these National Heritage Sites, particularly, at AGWHP.
STAC for MRLT project	20 May 2013	- Aapravasi Ghat Trust Fund staff and Board members	 To discuss recommendations of the Technical Unit regarding the Mauritius Light Rapid Transit (MLRT) project.

The **technical Committee** met on a regular basis to assess development by private developers in the buffer zone as presented in the table hereunder.

TABLE 4 BUILDING AND LAND USE PERMIT APPLICATIONS IN THE AGWHP BZ IN 2013

Applications		Grade of	Grade of Type of Development Building		nt	Technical Committee (TC) / Recommendation		
		Bullung	Demolition	Construction	Renovation	Change in Use	(TC) / Recommendation	
1	Desai & Associates Ltd	No Grade		√			19 February 2013 14 November 2013 Proponent requested to revise application	
2	RZ Holdings Property Ltd	Grade 1		√			14 November 2013 Further information requested	
3	Automatic Systems Ltd	No Grade			✓	√	14 November 2013 Further information requested	
4	Mr Labour Joseph Victor Richard	Grade 3		tempo rary struct ure to operat e fast food			14 November 2013 Further information requested	
5	Mr Carrim Abdulla Currimjee	Grade 1			√		14 November 2013 No objection	
6	Mr Carrim Abdulla Currimjee	Grade 2			√		14 November 2013 No objection	
7	Ibrahim Amode Bahemia	Grade 1	√	√			14 November 2013 Proponent requested to revise application	
8	Kinoo & Sons Ltd	Grade 3	√	√			14 November 2013 Proponent requested to revise application	



MONITORING OF HERITAGE IN THE BUFFER ZONE

The role of the Aapravasi Ghat Trust Fund is to monitor the heritage component in the buffer zone. The institution carries out weekly monitoring of heritage in the buffer zone and reports to the Technical Committee in case of non-compliance with the PPG 6.

Regular monitoring in the buffer zone took place to assess and monitor the changes affecting the heritage component. Regular reports were submitted. The following table gives an overview of changes and alterations that affected the heritage component in the buffer zone during the year 2013:

TABLE 5 MONITORING OF HERITAGE IN THE AAPRAVASI GHAT WORLD HERITAGE PROPERTY BUFFER ZONE

	Building Name	AGTF ID	Street Name	Grade of Building	Nature of Development	Authorization for Development	Date Recorded
1	L.G Ning Thow Hing Centre	29/SE	Bourbon Street	No Grade	Renovation	Yes	15 February 2013
2	Soobadar Building	17/SE	Farquhar Street	Grade 1	Renovation	Yes	01 March 2013
3	Chu Chin Kow & Ors	34/b/E2	Royal Street	Grade 1	Complete destruction of building caused by fire	Not applicable	29 March 2013
4	Chee Fung Leung Building	34/b/W1	Venpin Street (small street between Queen & Royal)	No Grade	Part of interior building affected by fire occurred in Chu Chin Kow building.	Not applicable	29 March 2013
5	Societé Pok Nee Ah Fock	42/W4	Royal Street	Grade 1	Demolition	No	29 March 2013
6	L.G Ning Thow Hing Centre	29/SE	Bourbon Street	No Grade	Renovation	Yes	31 May 2013
7	Societe Ip Min Wan Ltd	23/SW	Jummah Mosque Street	Grade 2	First floor height and material was changed	No	26 July 2013
8	H. I. Bahemia & E. A. Ibrahim Amode	29-NW	Queen St	Grade 1	Illegal erection of ground floor in September 2013		03 October 2013
9	Pierrefonds Centre	22/SW	Farquhar St	No Grade	Advertising board	No	15 November 2013

CONSERVATION MANUAL

PPG6 promotes the conservation of historic structures in the Aapravasi Ghat World Heritage Property Buffer Zone. To assist private owners and promoters in development projects, the AGTF completed a draft Conservation Manual for the Aapravasi Ghat World Heritage Property Buffer Zone in December 2012. To prepare the manual, the services of an architect were retained to elaborate the drawings and sketches. All drawings were submitted in December 2012.

The conservation manual aims at providing guidelines for the conservation and rehabilitation of historic buildings to owners and developers in the Buffer Zone.



BEEKRUMSING RAMLALLAH INTERPRETATION CENTRE PROJECT

AIM: set up a high standard and interactive Interpretation Centre at World Heritage Site

The project was defined as an object of the Aapravasi Ghat Trust Fund Act 2001 defining the setting up of an interpretation centre under section 4, (c). The project forms part of implementation policies undertaken by AGTF to fulfil the requirements stated in the UNESCO World Heritage Convention which stresses the need to promote World Heritage and its Outstanding Universal Value while allowing access to the public.

This project was also identified as the objective 16 of the AG WHS Management Plan. This project was defined as a major priority to improve visitor management and to mitigate the impact of tourism at site. It will also be revenue generative to support expenses at WHS.

BRIC 1 consists in the conversion of an existing building into an interpretation centre and landscaping works at World Heritage Site. The interpretation centre is composed of a permanent exhibition area, an office for staff, visitor facilities, a shop and a store.

The creation of the interpretation centre requires various competence to conceptualize, design and implement this project. The first step was initiated in July 2010 with the

constitution of a professional team to work in collaboration with AGTF Museologists. It included an Architect, a Mechanical and Electrical Engineer, an Interior Designer and a Quantity Surveyor. In January 2011, the AGTF enlisted the services of a Landscape Architect, a Graphic Designer, Archaeologists and an Artist/Sculptor.

The progress of the project is monitored by a Steering Committee. As at 31st December 2013, the project was completed at 85%.

Achievements in 2013

INTERIOR AND LANDSCAPING WORKS

To set up the Interpretation Centre, a tender for the rehabilitation and interior fit out works to existing Beekrumsing Ramlallah Interpretation Centre including landscaping works at Aapravasi Ghat WHS was launched on 20 July 2012 with a closing date on 28 August 2012. The contract was awarded to Ramloll Bhooshan Renovation and Building Ltd for the corrected sum of MUR 54,249,480.15 inclusive of VAT.

On 2nd May 2013, the works started at World Heritage Site. The Practical Completion Certificate was issues on 20 December 2013 on completion of the works.

The works were monitored by the coordination and technical committee composed of:

Name	Organisation	Post
Mr Pritoo Purmanund	Morphos Architects Ltd	Project Manager and Architect
Mrs Caritas Hastarani	Morphos Architects Ltd	Architect
Mr Anil Chuttur	Chuttur & Patners Ltd	Quantity Surveyor
Mr Daniel Maestracci	LandConcept Ltd	Landscape Architect
Mr Stuyven Reddi	M&E Engineer	Pro Design Engineering Consultants Ltd
Mr K.R. Ramsawmy	Ramloll Bhooshan Co Ltd	Site Manager
Mr R. Ghoorah	Ramloll Bhooshan Co Ltd	Commercial Manager
Ms C. Forest	Aapravasi Ghat Trust Fund	Head Technical Unit Museologist
Mr V. Mugon	Aapravasi Ghat Trust Fund	Researcher
Mr R. Andiapen	Aapravasi Ghat Trust Fund	WHS Manager

The meetings were as follows:

Coordination Meeting No 1	9 January 2013
Coordination Meeting No 2	12 April 2013
Coordination Meeting No 3	7 May 2013
Site Meeting No 1	14 May 2013
Coordination Meeting No 4	21 May 2013
Site Meeting No 2	28 May 2013
Coordination Meeting No 5	4 June 2013
Site Meeting No 3	11 June 2013
Coordination Meeting No 6	18 June 2013
Site Meeting No 4	25 June 2013
Coordination Meeting No 7	2 July 2013
Site Meeting No 5	9 July 2013
Coordination Meeting No 8	16 July 2013
Site Meeting No 6	30 July 2013
Coordination Meeting No 9	23 July 2013
Site Meeting No 7	6 August 2013
Coordination Meeting No 10	13 August 2013
Site Meeting No 8	20 August 2013
Coordination Meeting No 11	27 August 2013
Site Meeting No 9	3 September 2013
Coordination Meeting No 12	10 September 2013
Site Meeting No 10	17 September 2013
Coordination Meeting No 13	24 September 2013
Site Meeting No 11	1 st October 2013
Coordination Meeting No 14	8 October 2013
Site Meeting No 12	15 October 2013
Coordination Meeting No 15	22 October 2013

Site Meeting No 13	29 October 2013	
Coordination Meeting No 16	5 November 2013	
Site Meeting No 14	12 November 2013	
Coordination Meeting No 17	19 November 2013	
Site Meeting No 15	26 November 2013	
Coordination Meeting No 18	3 rd December 2013	
Site Meeting No 16	10 December 2013	
Site Meeting No 17	13 December 2013	
Site Meeting No 18	20 December 2013	



CONSERVATION OF ARCHAEOLOGICAL FEATURES

As part of the conservation programme for the archaeological features integrated in the display, Dr Diego Calaon, Archaeologist, Ca'Foscari University, Venice Italy, undertook the third phase of conservation from 11 July to 8 August 2013. He completed the following tasks:

- 1. Uncovering and deep cleaning of the features;
- 2. Conservation of the French Dock section including the integration of a bedding to preserve and protect features;
- 3. Conservation and reinstatement of the patent slip section including stone works;
- 4. Working in collaboration with the Architects and the contractor to undertake the flooring works in the respect of the archaeological features;
- 5. Working sessions with BRIC team;
- 6. Final selection of the artefacts to be displayed;
- 7. Preparation of part of the labels.

The phase 4 of conservation will take place in 2014.



DISPLAY

The Interpretation Centre Project will present the following elements in the display:

- 1. Graphic designs and texts on walls;
- 2. Artefacts found during the archaeological excavations;
- 3. Objects and reconstitution;
- 4. Information in the form of 11 DvD ROMs (multimedia) for children and adults;
- 5. Short films shown on TV screens;
- 6. A model of the Aapravasi Ghat in 1866.

STORYLINE

Dr Richard Allen, Professor; Framingham State University, Dept. of History, USA came to Mauritius from 19 January to 2nd February 2013. Dr Allen is Historian and has produced numerous articles and publications on slavery and indenture in the Indian Ocean.

He has long collaborated with the AGTF. He took part in the preparation of the nomination dossiers for the inscription of the Aapravasi Ghat and Le Morne Sites on the World Heritage List. He edited the nomination dossier for the inscription of the Aapravasi Ghat Archives on the UNESCO's Memory of the World Register. He also has regularly conducted workshops for training and research on slavery and indenture in Mauritius and the Indian Ocean. He also has long been collaborating with the AGTF for the research strategy and projects.

The main objectives of his visit were to act as a Scientific Director to:

- 1. Review the text of the permanent exhibition;
- Review the scientific content of the BRIC;
- Working sessions on the research plan for AGTF.

MULTIMEDIA

Multimedia products are in the process of elaboration: multimedia will be part of the display and presented on multimedia on touch screens in the permanent exhibition area. The objective is to provide more information to visitors who wish to know more and an interactive display.

The multimedia comprise of:

- 1. Three DvD Roms for children presenting the information displayed in each section to the young audience;
- 2. Four DvD Roms "If you want to know more...": these DvD Roms provide in four sections more detailed information to visitors.
- 3. Two DvD Roms present information on the archaeological features together with virtual reconstitutions;
- 4. One interactive game for children on archaeology;
- 5. One DVD Rom on indentured labourers;
- 6. One multimedia on the Intangible Cultural Heritage related to indenture.

The multimedia applications are being developed by Animacode/Redhouse Ltd, Mauritius and Jean-François Rebeyrotte, *Patrimoine et Musées*, Reunion Island.

GRAPHIC DESIGNS

The graphic designs are the visuals and texts that will be presented in the permanent exhibition area. As at date, 100% were completed at date. The graphic designs for the permanent exhibition of BRIC were completed, presented and approved by the Board on 26 June 2012.

Design Element Ltd, Moka has undertaken the graphic and signage design at BRIC.



MODEL OF AAPRAVASI GHAT IN 1866

On 22 March 2013, a restricted bidding exercise was launched to enlist the services of a supplier to create a model of the Aapravasi Ghat Immigration Depot as it was in 1866.

The contract was awarded to XWORX Ltd for the total sum of MUR 454,250 inclusive of VAT. The model was completed in December 2013 and will be installed in BRIC after deep cleaning of the Centre.

LIST OF TENDER AND PROCUREMENT EXERCISES

Reference	Title	Launching date	Closing date	Outcome
AGTF/37/2012	Restricted Bidding for the Design, Creation and supply of Multimedia Products for the Beekrumsing Ramlallah Interpretation Centre	13 December 2012	17 January 2013	Contract allocated to animacode/Redhouse Ltd for the total amount of MUR 1,356,725.15
AGTF/3/2013	Open bidding exercise Supply of Museum Showcases for the Beekrumsing Ramlallah Interpretation Centre	20 February 2013	22 March 2013	Non responsive
AGTF/11/2013	Restricted Bidding Exercise Supply for a Model of the Aapravasi Ghat Immigration Depot as in 1866 for the Beekrumsing Ramlallah Interpretation Centre	22 March 2013	22 April 2013	Contract was awarded to XWORX Ltd, Baboolall Lane, Bois Cheri Rd, Moka for a total amount of MUR 454,250 inclusive of Vat
AGTF/14/2013	Restricted bidding exercise Supply of Museum Showcases for the Beekrumsing Ramlallah Interpretation Centre	3 June 2013	15 July 2013	Non responsive
AGTF/22/2013	Restricted bidding exercise Supply, Installation and commissioning of Networking, IT and Multimedia Equipment for Beekrumsing Ramlallah Interpretation Centre Project at Aapravasi Ghat World Heritage Site	14 Oct. 2013	Friday 15 Nov. 2013	7 items out of 16 were awarded.
AGTF/31/2013	Restricted bidding exercise Supply of Museum Showcases for the Beekrumsing Ramlallah Interpretation Centre, Mauritius	20 Nov. 2013	20 Dec. 2013	Non responsive
AGTF/34/2013	Restricted bidding exercise Supply, printing and installation of graphic designs and signage for the Beekrumsing Ramlallah Interpretation Centre and Aapravasi Ghat World Heritage Site in Port Louis	5 Dec. 2013	Friday 20 Dec. 2013	The contract was awarded to Strike Viscom Ltd for the total amount of MUR 1,016,216 VAT inclusive
AGTF/35/2013	Restricted bidding exercise Supply, Installation and commissioning of Multimedia Equipment for Beekrumsing Ramlallah Interpretation Centre Project at Aapravasi Ghat World Heritage Site	4 Dec. 2013	Friday 20 Dec. 2013	Launched to acquire items not awarded through AGTF/22/2013. The tender was not responsive.



RESTORATION AND CONSERVATION TRIANON HERITAGE SITE

As per AGTF Act 2001, our institution was entrusted "to identify and acquire sites, buildings and structures linked with the history of the arrival of immigrants in Mauritius"

and "to preserve, restore and manage the sites specified in the Schedule". The AGTF has undertaken actions to preserve, conserve and promote the Old Labourers' Quarters at Trianon, a National Heritage Site.

The Old Labourers' barracks were used to house indentured labourers working on Trianon sugar estate established in 1803. The barracks are one of the rare remaining structures constructed in stone used for accommodation on a sugar estate. It was listed as a National Monument in 1974.

Since 2003, the site was vested in AGTF. The restoration and conservation of the Trianon Barracks started in August 2011. The objective is to restore the indentured labourers' barracks and consolidate its structure to preserve it for future generations.

On completion of the restoration of Trianon barracks, a comprehensive development plan will be prepared. Its implementation in the years to come will provide visitor facilities and activities while retaining and promoting the heritage structure as one of the major component of Mauritian Heritage.

Achievements in 2013

- Completion of repointing of the joints of the exterior walls of the building representing a total surface of 400 sq meters;
- 2. Completion of the raking and lime pointing of the 15 chambers;
- 3. The services of a structural Engineer were enlisted to address structural issues related to the conservation of roofs;
- 4. Testing process on material is undergoing for the conservation of the roofs of the chambers by engineers.

A Concept paper was also submitted to the Ministry of Housing and Lands in 2013, to justify the vesting of the plot adjacent to the Trianon Barracks. The paper proposes the setting up of an interactive museum demonstrating life on sugar estate camps during the indenture period.

Development at Trianon will require a feasibility study and the preparation of a consolidated project proposal including a business plan.



RESEARCH PROGRAMME

AIM: To promote and encourage research on Aapravasi Ghat WHP, other indenture sites, locally and globally, as well as the history of indentured labour and their legacy as a whole.

Research is an ongoing process and was defined as an object of the Trust Fund in AGTF ACT and was also a recommendation made by UNESCO at the time of the inscription of the site on the World Heritage List in 2006:

"Undertake research on indentured labour to consider the extent, scope and impact of the indentured labour Diaspora around the world".(Decision WHC 30 COM 8B. 33)

It also responds to objectives 11 and 12 of the AG WHS Management Plan 2013-2018.

RESEARCH UNDERTAKEN BETWEEN JANUARY AND SEPTEMBER 2013

In the context of the preparation of a book on the Aapravasi Ghat World Heritage Site, the BRIC Project, the 2nd November commemoration, and the AGTF newsletter, AGTF research staff undertook research on:

- the early indentured Indian labourers;
- female immigrants;
- vagrants;
- non-Indian indentured immigrants such as the Chinese, African and the Malagasy indentured labourers;
- Research undertaken at the MGI archives on non Indian immigrants
 / indentured labourers in Specific Regions: Comoros Islands / East
 Africa: Name of Immigrant, Country of Origin, Ship Name,
 Registration No., Date of Arrival and No. of Immigrants on Board;
- Liberated Africans;
- Trianon Sugar Estate;
- The social, political and economic environment in 19th-century Mauritius.
- Research was undertaken at in various institutions including the Mauritius National
 Archives, National Library and the Mahatma Gandhi Institute.

As part of the Management Plan 2013-2018, the technical and research unit is working on the preparation of a Research Plan presenting the strategy for research for the next five years.

It also includes the preparation of a project proposal for the setting up of an Indentured Labour Route Project.

RESEARCH FOR THE PUBLICATION OF A BOOK ON AAPRAVASI GHAT WHP

The research team has worked on several themes pertaining to the publication. The themes relate to the history of indentured immigration to Mauritius and the Aapravasi Ghat Immigration Depot. The final draft composed of several pictures and texts written by AGTF members were submitted for review.

- The Aapravasi Ghat as the symbol of the Great Experiment (CF)
- A Profile of the Aapravasi Ghat Buffer Zone (NKR)
- The Voyage Experience of the Indentured Labourers during the mid-19th Century (AN)
- Life at the Depot between 1849 and 1870 (CMF)
- Life on sugar estates AN
- The campaign for the recognition of the Aapravasi Ghat as a Heritage Site (BDB)
- Exploring the Intangible Heritage of the Indentured Labourers and their Descendants (KJ)

INTANGIBLE CULTURAL HERITAGE PROJECT

The Aapravasi Ghat Trust Fund has currently catalogued 60 elements of intangible heritage related to indenture and conducts further research to complement their documentation. In total, the AGTF has conducted 125 interviews as part of this inventory project.

The AGTF has worked on the development of a multimedia on Intangible Cultural Heritage that will be presented in BRIC. It also includes testimonies of descendants of indentured labourers that worked on sugar estates.

The Oral History/Oral Traditions Unit has worked on the documentation of the inventory and organised data for research.

A section on ICH is also being prepared for the research plan of the Aapravasi Ghat World Heritage Site.

BEEKRUMSING RAMLALLAH INTERPRETATION CENTRE PROJECT

As part of the setting up of an interpretation centre at the World Heritage Site, research is an important process. Research for the multimedia focused on the sugar industry in the 19th century, the working and living conditions of indentured labourers, the history of Mauritius addressing the social, political and economic conditions in the 19th century the evolution of indentured system and the rights of labourers including an overview of the legislative frame work, Labour laws, a short note on Mahatma Gandhi and Manilal Doctor and life stories of indentured labourers.

WORKING SESSION WITH DR ALLEN

Dr Richard Allen, Historian from Framingham University, USA, took part in working sessions to review the exhibition text for BRIC in January 2013. During his stay, the public was invited to a presentation on his latest research forming part of his forthcoming publication on the slave trade in the Indian Ocean. His presentation provided an overview of British, Dutch, French, and Portuguese slave trading in the Indian Ocean between 1500 -1850. In addition to outlining the general features of this activity, including the number of slaves traded by Europeans during this period, the presentation argued that the late 18th and early 19th centuries witnessed the development of an increasingly connected movement of slave,

convict, and indentured labor within and ultimately beyond the confines of the Indian Ocean basin.

ARCHAEOLOGICAL RESEARCH

In July 2012, Dr Seetah, Assistant Professor at the University of Stanford, USA, and his team conducted archaeological research at Bois Marchand Cemetery. This project was first initiated by the Truth and Justice Commission. The research project at Bois Marchand, now in its third year, has investigated the indentured diaspora through the lens of archaeology, searching for clues as to the lives of labourers through their very bones. Last season we opened six graves and recovered eight individuals, all of which are currently under analysis. Excavations retrieved human skeletal remains, materials that is used to study diet, lifestyle and origins of the buried individual. This scientific study adds an important dimension to the study of indenture.

Dr Seetah also gave a talk at the AGTF on archaeological research conducted in Mauritius. The objective of his talk was to explain how archaeology could contribute to the

understanding and documentation of the indenture period in the local and international contexts.

ANGAJE: EXPLORATIONS INTO THE HISTORY AND CULTURE OF INDENTURED IMMIGRANTS AND THEIR DESCENDANTS IN MAURITIUS IN 3 VOLUMES (JANUARY- APRIL 2013)

The AGTF publication entitled 'Angaje: Explorations into the History, Society and Culture of Indentured Immigrants and their Descendants in Mauritius' in 3 volumes was launched in April 2013 by Hon Minister M. Choonee at the MGI. It took two years, between March 2011 and March 2013, to complete the research, writing, editing, design layout and publication of this massive work. The Chief Editor was Dr. Vijaya Teelock who was assisted by other editors namely Mrs. Soorya Gayan, Dr. Anwar Janoo, Dr. Geoffrey Summers, and Dr. Serge Rivière. The three volumes is the most ambitious research and publication project of AGTF which consisted of more than 30 well-written and well-researched chapters by AGTF staff members, Mauritian and overseas historians, researchers and academics.

The first volume looks at the early years of indentured labour and the lives of the early indentured workers. The second volume provides insights into the experiences of the indentured workers and the evolution of colonial society under the indentured labour system and volume three explains the legacy of indentured labour, the labourers, and their descendants in our society today. It is a multi-disciplinary study which encompasses social history, quantitative history, archaeology, anthropology, oral history/intangible cultural heritage, and ethnography. The objective of this publication is also to encourage young historians and scholars to research and write about new themes related to the history of indentured labour in Mauritius.

THE AGTF Newsletter of 2013 (August-October 2013)

The 11th edition of the AGTF Newsletter was distributed on 2nd November 2013. It is the first time that AGTF published a 52-page newsletter which contained articles from several AGTF staff members, local and overseas authors from Holland, Reunion Island and New Zealand. It was divided into four sections and covered important themes such as history, projects and heritage management, anthropology and events and outreach.

The AGTF Newsletter 2013 highlighted some of the key activities and achievements of AGTF and important VIP visits at the Aapravasi Ghat World Heritage Site between January and September 2013. The Newsletter also mentioned some of the major achievements and ongoing projects for 2013 such as the rehabilitation works at the Aaapravasi Ghat Warehouse in order to make provision for Beekrumsing Ramlallah Interpretation Centre, the conservation works on the Old Labourers' Barracks at Trianon, the Risk Management Field

Report, and the launching of the 3 Volumes on Indentured labour. A total of 4000 newsletters were printed this year.

ACQUISITION OF BOOKS FOR THE AGTF DOCUMENTATION CENTRE (AUGUST 2013)

In August 2013, AGTF acquired_more than 200 books from a book auction which was held in Curepipe for a total value of Rs.10,000. It was the most important book acquisition since the opening of the documentation centre in 2007. Important books on indentured labour by Marina Carter, the entire Gazette des Iles collection, books on local history and Mauritian history were also purchased. This acquisition also includes several books which are out of print and an original British Parliamentary Papers publication from 1840 on the early despatches from Mauritius to London concerning the first phase of indentured labour. As a result, the books and other published materials in the documentation centre were reorganized with a proper system of categorisation.



PROMOTION AND OUTREACH PROGRAMME AND THE IMPLEMENTATION OF THE VISITOR MANAGEMENT PLAN (VMP)

AIM: To deliver creative, stimulating and innovative awareness-creating programs in about the Aapravasi Ghat WHP

The Outreach programme is part of the objectives of the UNESCO World Heritage Convention and defined as objectives in the AG WHS Management Plan. It includes the implementation of the Visitor Management Plan (VMP). The VMP comprises of several subprojects aiming at enhancing visitor experience and implement visitor strategy.

GUIDED VISITS AT WORLD HERITAGE SITE

The World Heritage Property was closed to the public as from 26 April 2013 considering that rehabilitation works took place in the future Beekrumsing Ramlallah Interpretation Centre.

From January to April 2013, a total number of 7,317 visitors visited the Aapravasi Ghat World Heritage Site.

Outreach activities are performed in schools to respond to the demand. Up to present, 36 schools and associations were visited since 3rd January 2013 representing 4200 people.

VISITS OF VIP

The Aapravasi Ghat World Heritage Site received the following dignitaries during the year 2013:

His Excellency Pranab Mukherjee, President of the Republic of India, visited Aapravasi Ghat World Heritage Site on 12 March 2013. The President was invited by the Government of Mauritius in the context of the celebration of the 45th anniversary of the Independence of Mauritius and the 21st anniversary of the Republic of Mauritius.12th March 2013: His Excellency Pranab Mukherjee – President of the Republic of India.



- ❖ 19th April 2013: Honorable Ajay Maken Minister for Housing and Poverty Alleviation, Government of India
- ❖ 26th September 2013: Dr Webber Ndoro Director of the Africa World Heritage Fund
- ❖ 26th September 2013: Mr Kassim Omar − Interim Director of the Centre for Heritage Development in Africa
- ❖ 26th September 2013: Ms Mulekeni Ngulube Officer in charge of the Culture section in Africa
- ❖ 20th November 2013: Honorable Pallam Raju Minister of Human Resource Development, Government of India

Some other VIPs:

• 4th February 2013: Chitra Joshi, Meenu Kohli and Tejaswimi Joshi.

OUTREACH ACTIVITIES

In 2013, the AGTF outreach team conducted 36 outreach activities in educational institutions, Day Care Centres, Senior Citizen Associations, and Socio-Religious Institutions, which represent a total of 4,200 participants. The outreach activities consist of a powerpoint and film presenting Aapravasi Ghat World Heritage Site and indenture and storytelling, quiz, puzzle, the art of ceramic making when the outreach activity targets pre-primary school children.



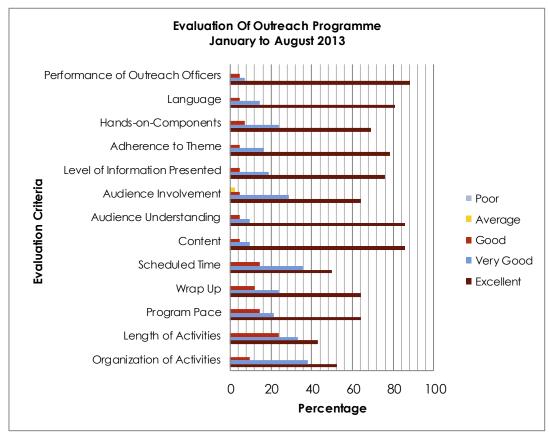
ITINERARY EXHIBITION ON AAPRAVASI GHAT WORLD HERITAGE SITE

The Research and Technical Unit produced a travelling exhibition on the Aapravasi Ghat World Heritage Site. The objective is to present the Outstanding Universal Value of the World Heritage Site and the experience of indenture in Mauritius.

The exhibition was presented for the first time in the context of the 174rd Anniversary of the arrival of indentured labourers in Mauritius on 2nd November 2013.

AUDIENCE SURVEYS

The outreach unit proceeded to satisfaction surveys in every school that received the team. The objective is to assess the performance of staff and the efficiency of the outreach programme. The survey from January to August 2013 is shown in the chart below.



EVENTS

INTERNATIONAL DAY FOR MONUMENTS AND SITES (18th April 2013)

The International Day for Monuments and Sites was established as a yearly event by the International Council of Monuments and Sites (ICOMOS), also advisory body to UNESCO. In this context, several activities were organized on Saturday 20 and Sunday 21 April 2013 at World Heritage Site.

The objective was to work in collaboration with other institutions to open access to other historical places during these two days. The activities proposed were:

Guided visits of Aapravasi Ghat and of heritage buildings in its surroundings;

- Educational activities for children including storytelling and group puzzle making;
- Educational activities focusing on the traditional techniques of ceramics making;

A total number of 1232 visitors took part in this event over the two days.





27th -29th September 2013 - Salon "Prêt à Partir"

The outreach team participated in the Salon "Prêt à Partir". The 'Salon du Prêt-à-Partir' held at Swami Vivekananda International Conference Centre (SVICC) in Pailles from 27th to 29th September 2013. This event was organized by Events Plus, in collaboration with the Defi Media Group and Radio Plus. The event was an opportunity for thousands of Mauritians to promote offers from the tourism and leisure sector in Mauritius.

5TH JUNE 2013 - CONFERENCE IN SURINAME 'LEGACY OF SLAVERY AND INDENTURED LABOUR: PAST, PRESENT AND THE FUTURE'

Mr. Utchanah's keynote address at the legacy of slavery and indentured labour in Suriname, South Africa in June 2013:

Between 5th and 8th June 2003, Mahen Utchanah, Chairman of AGTF, was invited by Professor Maurits Hassankhan, Head of the History Department of the University of Suriname, to give one of two key note addresses at the international conference entitled 'Legacy of Slavery and Indentured Labour' in Paramaribo, Suriname. In his speech, the Chairman mentioned the importance of establishing the Indentured Labour Route Project, the historical importance of the Aapravasi Ghat World Heritage Site, and other indenture sites. He also spoke at length on indentured labour in Mauritius, the experiences of indentured workers in Mauritius and other parts of the world and the need for annual commemorations in order to remember the contributions of the indentured workers in the making of our history. Mr. Utchanah was one of three Mauritians who took part in this historic conference and the papers of two Mauritian researchers were presented in absentia.

16th July 2013 -7th Anniversary of inscription of the Aapravasi Ghat Site on World Heritage list

The Aapravasi Ghat Trust Fund organized a Consultative Committee at the City Council of Port Louis in the context of the 7th anniversary of the inscription of the Aapravasi Ghat on the World Heritage List of UNESCO on 16 July 2013.

The Consultative Committee is a forum for meeting and discussion with the civilian community. This forum is organized at least once a year and allows:

- to keep the community informed of the progress of projects implemented by the Aapravasi Ghat Trust Fund;
- Invite the community to take part or implement projects for the conservation and promotion of the World Heritage Site;
- Strengthen the link between the World Heritage Site and the community to ensure the proper management, conservation and promotion of the World Heritage Site.

This year's goal was to present the achievements since the last Consultative Committee in March 2012 and keep the community informed of upcoming projects for the World Heritage site. On this occasion, The AGTF presented a:

- Retrospective projects since March 2012 by C. Forest, Head Technical Unit;
- Presentation of the results of the preventive archaeological excavations undertaken at BRIC by Dr Diego Calaon, Archaeologist, AGTF Consultant;
- Presentation of the Management Plan (Management Plan) 2013-2018 by C.
 Forest, Head Technical Unit;
- Presentation of the storyline and interiors of the Beekrumsing Ramlallah Interpretation Centre by V; Mugon, Heritage Interpretation Manager.

2ND NOVEMBER 2013-BOOK LAUNCH 'INDENTURED IMAGINARIES: VOICES FROM THE AAPRAVASI GHAT'

On Saturday, 2nd November 2013, the Prime Minister Dr Navin Ramgoolam launched the book entitled 'Indentured Imaginaries: Voices from the Aapravasi Ghat'. It was the first time that the Aapravasi Ghat Trust Fund has launched a book dedicated to poems on indentured labour and the experiences of indentured men, women and children during the nineteenth and early twentieth centuries.

It includes a preface by President Purryag of Mauritius and a foreword by Mr. Mahen Utchanah, the Chairman of the Aapravasi Ghat Trust Fund. This book consists of more than 130 pages with a total of more than 30 poems. It also contains several immigrant pictures and illustrations from the indenture era which were provided by the Aapravasi Ghat Trust Fund.

FINANCIAL INFORMATION

Projects	Total
Setting up of Beekrumsing Ramlallah Interpretation Centre	49,430,938
Restoration, conservation & development at Trianon Heritage site	438,726
Implementation of Planning Policy Guidance & Monitoring of the Buffer Zone	143,177
Research Programme	410,500
GRAND TOTAL	50,423,341

STRATEGIC PLAN-2013-2015

Aapravasi Ghat Trust Fund

The Aapravasi Ghat Trust Fund AGTF is a body corporate under the aegis of the Ministry of Arts and Culture. It was created in 2001 by the Government of the Republic of Mauritius through Act of Parliament to manage and promote the Aapravasi Ghat Site. The site was declared National Monument under the National Monuments Act in 1987(GN31/87) and subsequently proclaimed National Heritage in 2003 under the National Heritage Act 2003.

The Aapravasi Ghat Site was inscribed on the World Heritage List under criteria (VI) in 2006 (Decision 30 COM 8 B.33). It thus recognized the outstanding universal value of the Aapravasi Ghat as:

"The first site chosen by the British Government in 1834 for the great experiment in the use of indentured rather than slave Labor, is strongly associated with memories of almost half a million indentured labourers moving from India to Mauritius to work on sugarcane plantations or to be transshipped to other parts of the World."

The AGTF has been entrusted to:

- 1. Establish and promote the Aapravasi Ghat as a national, regional and international memorial site;
- 2. Preserve and restore the aesthetic and architectural aspects of the Aapravasi Ghat;
- 3. Set up a museum at Aapravasi Ghat and create public awareness of the history of the site;
- 4. Promote social and cultural aspects of the Aapravasi Ghat;
- 5. Encourage and support projects and publications related to the Indentured Labour system;
- 6. Establish links with appropriate national, regional and international organizations; and
- 7. Identify and acquire sites, buildings and structures linked with the history of the arrival of immigrants in Mauritius.

The Trust's guiding principles include:

- To support activities related to Indentured Labour immigration.
- To support projects that benefit all Mauritians and in which Mauritians from all walks of life can participate. This includes the conceptualization, planning and execution of projects.
- To restore the links with the past and our origins those have been broken as a result of rapid modernization and to restore pride for our Indenture Heritage.
- To carry our projects in a democratic spirit, in a historically accurate way and in full respect of the multi-cultural society in which we live.
- To promote excellence rather than be satisfied with the basic minimum or the cheapest alternative.

STRATEGIC PLAN – JANUARY 2013 TO DECEMBER 2015

AAPRAVASI GHAT WORLD HERITAGE SITE

AIM: Conservation and maintenance of the Aapravasi Ghat World Heritage Site.

The Conservation works were completed in May 2010. After this date, the maintenance plan was initiated to preserve the World Heritage Site as per best international standards.

- 1.1. The commitments taken by the Government of Mauritius with UNESCO are consigned in the Management Plan stating a number of projects aiming at preserving and promoting the World Heritage Site. The Management Plan was submitted to UNESCO in 2006 and made provision to be reviewed in five years.
- 1.2. The periodic reporting exercise for Africa took place in 2010. The 34th and 35th sessions of the World Heritage Committee held in 2010 and 2011 reviewed the state of conservation report of Aapravasi Ghat World Heritage Site and submitted recommendations. Financial provision is made to respond favourably to these recommendations by initiating the measures that the World Heritage Committee required.
- 1.3. The Risk Preparedness Plan (RPP) was identified as objective 10 of the Aapravasi Ghat Management Plan. The objective of the plan is to set up measures to identify the risks that could affect the World Heritage Site and anticipate and mitigate negative factors. This is a major requirement to retain the World Heritage Site in the long term. The RPP was produced in house and is almost completed. The plan will require to be evaluated by an expert before being implemented.
- 1.4. The implementation of the RPP will involve the acquisition of security equipment such as CCTV, fire extinguishers, alarm system etc. and equipment to monitor the state of conservation of the world heritage site including thermo-hygrometer etc.

Objectives 2013

- 1. Implementation of maintenance plan for WHS;
- 2. Review and finalisation of the Management Plan for Aapravasi Ghat WHS;
- 3. Implementation of the measures recommended in the AGWHS Management Plan;
- 4. Implementation measures stated in Risk Preparedness Plan;
- 5. Review of the Visitor Management Plan (VMP);
- 6. Corrective measures regarding visitor impact on WHS.

Objectives 2014

- 1. Review and implementation of a Tourism Strategy for the AGWHS;
- 2. Implementation of the measures recommended in the AGWHS Management Plan;
- 3. Review and approval of the VMP;
- 4. Implementation measures stated in Risk Preparedness Plan (RPP) and training of staff;
- 5. Evaluation of visitor impact on WHS following opening of BRIC 1 and proposal of measures accordingly;
- 6. Implementation of maintenance plan for WHS.

Objectives 2015

1. Implementation of maintenance plan for WHS;

Implementation of the measures recommended in the AGWHS Management Plan;

Prepare a long term Conservation Policy for the AGWHS and its surroundings;

Training of staff in RPP;

Monitor and mitigate the impact of visitors at the AGWHS.

VAGRANT DEPOT HERITAGE SITE

AIM: To undertake an integrated Development of the Vagrant Depot Heritage Site

The Vagrant Depot Conservation Project was initiated in January 2010 to restore a former place of incarceration of vagrants. As part of the conservation project, the conservation of the Gateway listed as a National Monument was completed in April 2011.

The phase 1 of the Conservation Project consisted in the restoration of the Entrance Gateway and the consolidation of the other historical features. Since the conservation is completed, a maintenance plan will be prepared in order to safeguard the Heritage Site and to provide basic preventive conservation measures to maintain the building in the best possible manner. This will be conducted under the guidance of a Conservation Architect.

Phase Two will consist of the preparation and implementation of a development Plan of the Vagrant Depot Heritage Site. This will include the development of visitor infrastructure, visitor management, landscaping and the setting up of an interpretation space. This project is conditioned to the change in use of the site currently used by the Transport Section of the Ministry of Health.

Objectives in 2015

(implementation depending on budget and Heritage site is not yet vested to AGTF)

1. Preparation of a comprehensive development plan for Vagrant Depot Heritage Site;

The objective of the development plan will be to propose a strategy for the overall management of the heritage site. This would include proposals for:

- possible reuse of the heritage site;
- general management of the heritage site;
- visitor management at heritage site;
- possible conservation of other areas;
- landscaping of the site.

TRIANON HERITAGE SITE

AIM: To undertake an integrated Development of the Trianon Heritage Site

Trianon heritage site located at Trianon was the former accommodation of indentured labourers working on Trianon sugar estate established in 1803. The barracks are one of the rare remaining structures constructed in stone where indentured immigrants were housed. For this reason, it was listed as a National Monument in 1974.

Since March 2005, the site was vested to the Aapravasi Ghat Trust Fund which undertook historical research on the site. The site was in a state of dereliction and urgent cleaning was required. AGTF team undertook urgent cleaning and preventive conservation measures to maintain the site before initiating the conservation project. The conservation project was initiated in May 2011 and is scheduled to be completed by December 2013.

On completion of the conservation project, it is proposed to initiate projects to allow access of the public and promote the site in line with the national cultural tourism policy. The development of Trianon Heritage Site is divided into two phases:

- Phase one is consisting in the restoration and conservation of Trianon Heritage Site taking
 place this FY. Funds from the lottery funds were received to undertake this phase of work
 scheduled to be completed tentatively by December 2015. The objective is to restore the
 indentured labourers' barracks and consolidate its structure to preserve it for future
 generations. Phase one also includes the conservation of archaeological features and the
 conservation and analysis of finds.
- 2. Phase Two is expected to start in 2015 and be completed within 5 years. It will consist in the preparation and implementation of a comprehensive development plan in line with the promotion of heritage in the surrounding areas. The aim is to propose activities for the public and retain and promote the heritage structure as one of the major component of Mauritian Heritage. This will include the setting-up of visitor infrastructure, signage, an open-air museum and promotion for Cultural Tourism. It will also include an Oral History Project aiming at documenting the site further and include the research results in display. In 2003, oral history was initiated at Trianon to collect the testimonies of former staff working on the sugar estate. Considering the data collected from archaeological and historical research, it would be highly important to develop an oral history programme to document the site and analyze data thanks to a multidisciplinary approach.

The land was vested in AGTF in 2005. AGTF plans to set up its headquarters in Trianon while a site office would remain in Port Louis. The design of the headquarters by an Architect is planned for FY 2015, the first phase of its implementation in 2016 and the final phase including an open-air museum in 2019.

Objective 2013

- 1. Maintenance of Trianon Heritage Site;
- 2. Implementation of the Conservation Project.

Objective 2014

(implementation depending on budget)

- 1. Maintenance of Trianon Heritage Site;
- 2. Preparation of Business Plan;
- 3. Preparation of a comprehensive Development Plan for Trianon Heritage Site;
- 4. Develop an Oral History programme to document Trianon Heritage Site;
- 5. Preparation of a plan for Archaeological research.

Objective 2015

(implementation depending on budget)

- 1. Maintenance of Trianon Heritage Site;
- 2. Preparation of a comprehensive Development Plan for Trianon Heritage Site;
- 3. Develop an Oral History programme to document Trianon Heritage Site;
- 4. Design of headquarters

BUFFER ZONE

<u>AIM</u> To enable the protection and monitoring of the Aapravasi Ghat World Heritage Property (AGWHP) Buffer Zone (BZ)

As per objective 3 of the AG WHS Management Plan, the Planning Policy Guidance (PPG) was devised to give a legal status to the AG WHS BZ as required by UNESCO. The final version of PPG was submitted on 25 June 2010 to the Ministry of Housing and Lands to initiate the proclamation process. Before issuing the PPG, it was necessary to amend the AGTF ACT and the Local Government Act to set an appropriate legal framework for the implementation of the PPG. The proposed amendments were passed in the National Assembly on 24 May 2011. Their proclamation is expected between 06 and 10 June 2011. Following this, the Ministry of Housing and Lands will issue the PPG.

The implementation of PPG and monitoring of the BZ are important since the World Heritage Centre inquired about continuing demolitions and the monitoring of heritage in the buffer zone. This is a main concern since the historic surroundings of the World Heritage Site should be retained to conserve the cultural values of the World Heritage Site. Failing to do so could lead the World Heritage Site to be inscribed on the list of endangered sites established by UNESCO.

The Government set up a Technical Committee to examine the applications for development in the zone and thus help in the monitoring of the heritage component to be retained.

Heritage is a scarce area of expertise in Mauritius. With the setting up of the technical committee, more expertise will be required in this field to allow the assessment and also the preparation of Cultural Heritage Impact Statement (CHIS), Heritage Impact Statement (HIA) and Visual Impact Assessment (VIA). This will involve capacity building in heritage for various institutions involved in the management and monitoring of the Buffer Zone. Therefore, various training sessions will be organized to facilitate implementation and reduce dependency on the services of foreign consultants.

To allow the monitoring of the buffer zone, a framework was established through the Planning Policy Guidance setting up measures aiming at directing development towards the enhancement and revitalization of the area surrounding the World Heritage Site. These measures encourage the development of a historic centre in Port Louis and tourism activities. In order to guide implementation of the PPG, a number of documents are currently prepared, namely, the Conservation Manual, Heritage Management Plan, and Development Plan. More plans/strategies such as a Tourism strategy will also be prepared in collaboration with various institutions.

As part of the vision of the Planning Policy Guidance, the objective is to revitalize the buffer zone by directing investments towards cultural tourism. The lead could be taken by the Government of Mauritius to undertake a project to enhance and revitalize buffer zone 1 which includes the immediate surroundings of the World Heritage Site. A development plan for the revitalization of will be ready by July 2012. This plan will be submitted to Government to provide a framework for potential successful example of what can be achieved through adaptive reuse of heritage buildings. Funds are earmarked to allow the part of the implementation of the development plan. As stated in the Management Plan (objective 9), it seems essential to take the lead in undertaking such project to show how a heritage building could be rehabilitated and reuse in contemporary Port Louis.

Objective 2013

- 1. Identification and preparation of proposals with the collaboration of various bodies for the implementation of the development plan in the buffer zone 2;
- 2. Strengthen knowledge in heritage management in the buffer zone through training;
- 3. Identification and preparation of sub-projects with the collaboration of Ministry of Tourism and Leisure and Municipal Council of Port Louis to implement the Tourism Strategy;
- 4. Provide technical assistance for private owners/promoters in the buffer zone on the restoration/ conservation/ renovation of historical buildings;
- 5. Continue public participation in the development of projects for the buffer zone.

Objective 2014

- 1. Compilation of data for the preparation of a GIS database to monitor the heritage component in the buffer zone;
- 2. Strengthening knowledge in heritage management in the buffer zone through training;
- 3. Implementation of Development Plan for AG WHS BZ;
 - a. Preparation of LED Plan in collaboration with STAC for the preparation of the LED Plan
 - b. Identification and preparation of proposals for the STAC for financial incentives;
 - c. Identification and preparation of proposals for the STAC for upgrading of BZ;
 - d. Identification and preparation of proposals for the STAC for the branding and promotion of the Buffer Zone
 - e. Identification and preparation of proposals for the STAC for the capacity building in the management of BZ
 - f. Prepare a proposal to provide technical assistance for private owners/promoters in the buffer zone on the restoration/ conservation/ renovation of historical buildings;
- 4. Strengthen knowledge in heritage management in the buffer zone through training;
- 5. Provide technical assistance for private owners/promoters in the buffer zone on the restoration/ conservation/ renovation of historical buildings;
- 6. Publication on the traditional architectural styles of Port Louis;
- 7. Continue public participation in the development of projects for the buffer zone.

Objective 2015

- 1. Preparation of a GIS database to monitor the heritage component in the buffer zone (subject to availability of funds);
- 2. Strengthening knowledge in heritage management in the buffer zone through training;
- 3. Implementation of Development Plan for AG WHS BZ by contributing to the implementation of projects approved by the following STACs;
 - a. STAC for the preparation of the LED Plan
 - b. STAC for financial incentives;
 - c. STAC for upgrading of BZ;
 - d. STAC for the branding and promotion of the Buffer Zone
 - e. STAC for the capacity building in the management of BZ

- 4. Strengthen knowledge in heritage management in the buffer zone through training;
- 5. Provide technical assistance for private owners/promoters in the buffer zone on the restoration/ conservation/ renovation of historical buildings;
- 6. Publication of booklet on Local Economic Development vision of BZ
- 7. Continue public participation in the development of projects for the buffer zone.

BEEKRUMSING RAMLALLAH INTERPRETATION CENTRE

As per AGTF ACT and objective 16 of the AG WHS Management Plan, Beekrumsing Ramlallah Interpretation Centre project is a prerequisite for the promotion of the Outstanding Universal Value of the WHS recommended in the World Heritage Convention. This project was defined as a major priority to improve visitor management and to mitigate the impact of tourism at site. It will also be revenue generative to support expenses at WHS.

The project was reviewed in the light of the archaeological discovery made in 2009 in the warehouse where the Interpretation Centre will be housed. After the discovery, the project was divided in two phases: the first phase (BRIC 1) includes the opening of a display area that would incorporate the archaeological remains. The phase 2 supposes the acquisition of the neighbouring warehouse to develop an temporary and permanent exhibition space on indentured immigration and visitor facilities such as a cafeteria.

The phase 2 supposes the acquisition of the neighbouring warehouse to develop an interpretation centre on indentured immigration. The phase 2 will start with feasibility study of the project followed by approvals to start the project within the broad financial estimates. The design phase could start in 2016 if funds are approved for the project. If the acquisition of the building is approved, the conservation could be initiated to allow the construction phase 1 in 2018. The Interpretation Centre (BRIC 2) could be completed within 5 years.

The team of Consultants including a Project Manager, a Conservation Architect, a Local Architect, an Engineer, a Landscape Architect, an Interior Architect, a Quantity Surveyor, a Mechanical and Electrical Engineer, a Graphic Design etc. would have to be recruited for the creation of the Interpretation Centre (phase 2).

As part of the display for BRIC 2, it is essential to work upon a multimedia and display programme that will be developed to provide content for the permanent exhibition. The development of multimedia and of audio-visual displays requires time and professional services to develop of CD Rom, short films, audio documents, graphic designing etc. that will be incorporated in the display. This will allow an interactive and dynamic display for the interpretation centre and will speak to the need to provide documentation on the history of indenture.

Promotion of BRIC 1 and BRIC 2 will also be essential to attract visitors at World Heritage Site and provide appropriate promotional tools to the tourism industry. A marketing officer will be essential in leading the promotion policy of the interpretation centre. The officer will work in collaboration with AGTF team to devise appropriate marketing strategy.

The landscaping of the World Heritage Site was initiated in 2005 but was not completed. The landscaping of the WHS is considered to be a major component that should be conducted concurrently with the setting up of the Interpretation Centre. Provision is made to complete the landscaping works at WHS to improve the overall visitor infrastructures at World Heritage Site and provide high standard visitor experience at WHS.

Objective 2014

- 1. Opening of Interpretation Centre (BRIC 1);
- 2. Completion of the Landscaping project;
- 3. Enhance community involvement programme;
- 4. Evaluation of exhibits and level of visitor satisfaction and understanding through visitor studies;
- 5. Evaluation of activities at BRIC 1 to propose further activities for the year 2014-15;
- 6. Prepare and implement RPP for BRIC;
- 7. Train the staff in RPP and conservation
- 8. Implementation of marketing and promotion plan for BRIC 1;
- 9. Development and evaluation of pedagogical programmes in line with visitor expectations;
- 10. Devise the permanent and temporary exhibition programmes for BRIC 2;

Objective 2015

(objectives regarding BRIC 2 will be subject to availability of funding and provided building and land are vested in the AGTF)

- 1. Enhance community involvement programme;
- 2. Evaluation of exhibits and level of visitor satisfaction and understanding through visitor studies;
- 3. Evaluation of activities at BRIC 1 to propose further activities for the year 2014-15;
- 4. Implement RPP for BRIC;
- 5. Train the staff in RPP and conservation
- 6. Implementation of marketing and promotion plan for BRIC 1;
- 7. Development and evaluation of pedagogical programmes in line with visitor expectations;
- 8. Devise and evaluate the permanent and temporary exhibition programmes for BRIC 2;
- 9. Acquisition of building for BRIC 2;
- 10. Preparation of a feasibility study for BRIC 2

PUBLIC AND OUTREACH PROGRAMME

<u>AIM:</u> To deliver creative, stimulating and innovative awareness-creating programs in about the Aapravasi Ghat WHP, other indenture sites and the global phenomenon of indenture through the exploration and understanding of history and other sciences as well technological means.

The Outreach programme is part of the objectives of the UNESCO World Heritage Convention and defined as objectives in the AG WHS Management Plan. It includes the implementation of the Visitor Management Plan (VMP). The VMP comprises of several sub-projects aiming at enhancing visitor experience and implement visitor strategy. The Visitor Management Plan defines orientation and strategies for visitors at WHS with a view to offering appropriate experience to them and also to mitigate the impact of tourism on site (measures required by UNESCO World Heritage Center).

At present, the permanent public programme includes guided visits of the World Heritage Site, educational activities for children comprising of archaeological excavations and technical of construction for children. On several occasions, AGTF organized guided visits of the buffer zone and also, during the International Day for Monuments and Sites, a heritage trail between Le Morne and Aapravasi Ghat. This is part of the Visitor Management Plan stating the need to set up a permanent public programme to offer activities to all type of audiences. This also responds to the recommendations of UNESCO to develop educational programmes at World Heritage Site.

AGTF will also organize a number of outreach activities to promote the World Heritage Site such as the International Day for Monuments and Sites held every year on 18 April. To implement the outreach programme, the services of Heritage Guides are required to provide services to an increasing number of visitors each year (25,000 in 2012). The Heritage Guides will also be conducting guided visits of the Interpretation Centre.

Furthermore, in light of the setting up of the Interpretation Centre and other amenities the Visitor Management Plan shall be evaluated and reviewed and remedial measures taken. Continuous efforts shall be made to diversify the nature of activities as well as the profiles of targeted audiences.

As from 2014, the budget for the promotion and outreach programme will be part of the budget of BRIC 1 (promotion of BRIC). The outreach programme will thus include only activities related to the promotion of other projects of the Trust Fund. However, the list of objectives sets out the objectives for outreach for both BRIC and the Trust Fund. The cost estimate presents funds required for AGTF outreach activities only.

Objective 2013

- 1. Improve on the quality of the usual annual programmes namely:
 - a. the commemorative ceremony on 2nd November,
 - b. The international day for monuments and sites
 - c. The anniversary commemorating the anniversary of the inscription of the site on the

- World Heritage List
- d. The Varshik Parampara function celebrating the intangible cultural Heritage of indentured immigrants
- 2. Implementation of remedial solutions to VMP if required;
- 3. Expand the size and diversity of the Community audience in light of the market mix and marketing environment;
- 4. Publication of updated informative materials regarding the AGWHP based upon ongoing research;
- 5. Offer innovative, high quality exhibitions drawn from internal as well external resources;
- 6. Development and front end evaluation of pedagogical activities for other indenture sites;

Objective 2014

- 7. Improve on the quality of the usual annual programmes namely:
 - a. the commemorative ceremony on 2nd November,
 - b. The international day for monuments and sites
 - c. The anniversary commemorating the anniversary of the inscription of the site on the World Heritage List
- 8. Assess the level of service and visitor satisfaction at the site through audience surveys and visitor studies
- 9. Development and front end evaluation of new pedagogical activities for the Aapravasi Ghat World Heritage Site;
- 10. Development of heritage trails in partnerships with relevant bodies;
- 11. Implementation and evaluation of the new VMP;
- 12. Evaluation of the new VMP through visitor studies;
- 13. Optimum integration of the AGTF website in the promotion of the site
- 14. Publication of updated informative materials regarding the AGWHP based upon ongoing research
- 15. Offer innovative, high quality exhibitions drawn from internal as well external resources
- 16. Development and front end evaluation of pedagogical activities for other indenture sites.

Objective 2015

- 1. Development and front end evaluation of new pedagogical activities for the Aapravasi Ghat World Heritage Site;
- 2. Offer innovative, high quality exhibitions drawn from internal as well external resources
- 3. Expand the size and diversity of the outreached audience
- 4. Development of heritage trails in partnerships with relevant bodies;
- 5. Development and implementation of interpretive plans for Vagrant Depot
- 6. Implementation of interpretative plans and new pedagogical activities for Trianon (these shall be budgeted under the Item Trianon)

RESEARCH PROGRAMME

AIM: To promote and encourage research on Aapravasi Ghat WHP, other indenture sites, locally and globally, as well as the history of indentured labour and their legacy as a whole.

Research is an ongoing process and was defined as an object of the Trust Fund in AGTF ACT and was also a recommendation made by UNESCO at the time of the inscription of the site on the World Heritage List. It also responds to obj. 21, 23 of the AG WHS Management Plan.

Conducting research is a prerequisite at WHS as per the *convention for the safeguarding of World Cultural and Natural Heritage Sites*. Our institution is focusing on responding to the recommendation of UNESCO to continue research.

Objective 2013

Intangible Cultural Heritage

- 1. Further research on the Intangible Cultural Heritage associated with the legacy of indenture;
- 2. Online database on the inventory of intangible cultural heritage;

Buffer Zone and AG WHP

1. Multi-disciplinary integrated research plan for the Buffer Zone and the Aapravasi Ghat WHP (including archaeological mapping);

Research and publication on the extend and scope of indenture

- 1. Publication of an AGTF newsletter;
- 2. Elaboration and implementation of sub-projects related to Indenture Labour Route project;
- 3. To initiate a series of research sub-projects which will focus on non-Indian indentured workers, Indian women and children under indenture and the experience of the Liberated Africans;
- 4. Publication of a three volume on Indenture to disseminate research results.

Other indenture heritage sites

1. Preparation of a Research Plan for indenture;

Objective 2014

Intangible Cultural Heritage

1. Research on the Intangible Cultural Heritage associated with the legacy of indenture.

Buffer Zone and AG WHP

1. Multi-disciplinary integrated research plan for the Buffer Zone and the Aapravasi Ghat WHP.

Research and publication on the extend and scope of indenture

- 1. On-going research on indentured labour, indentured labourers, and vagrants in Mauritius and other parts and countries in the world where indentured labour existed:
- 2. Elaboration and implementation of sub-projects related to Indenture Labour Route project;
- 3. To initiate a series of research sub-projects which will focus on non-Indian indentured workers, Indian women and children under indenture and the experience of the Liberated Africans during the indenture era;
- 4. Publication of an AGTF Newseletter;
- 5. Preparation of a research plan as per the objective of the Management Plan for AG WHS.

Other indenture heritage sites

1. Preparation of a reviewed research proposal for the Indenture Labour Route project.

Objective 2015

Intangible Cultural Heritage

- 1. To prepare a database on the inventory of intangible cultural heritage;
- 2. Publications on results of Oral history project and Intangible Heritage related to indenture in Mauritius;
- 3. Research on the Intangible Cultural Heritage associated with the legacy of indenture.

Buffer Zone and AG WHP

1. Multi-disciplinary integrated research plan for the Buffer Zone and the Aapravasi Ghat WHP (including archaeological mapping);

Research and publication on the extend and scope of indenture

1. Finalisation of the proposal for the Indenture Labour Route project;

Other indenture heritage sites

- 1. Continue with research on the Vagrant Depot, the vagrants and other indenture sites in Mauritius.
- 2. Research for the publication of a detailed work on the other indenture sites such as Flat and Gabriel Islands, Pointe aux Canonniers, Trianon,;

FINANCIAL STATEMENT

Aapravasi Ghat Trust Fund Financial Statements For the year ended 31 December 2013

AAPRAVASI GHAT TRUST FUND STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2013

	Notes	2013	2012
Non company courts		Rs.	Rs.
Non-current assets	•	404 040 400	07 400 400
Plant and equipment	6	124,613,102	67,432,162
Employee benefits	7	205,652	1,443,502
		124,818,754	68,875,664
Current assets			
Inventories	8	273,560	302,580
Trade and other receivables		833,927	275,917
Cash and cash equivalents		4,099,552	5,176,810
·			
		5,207,039	5,755,307
			_,
TOTAL ASSETS		130,025,793	74,630,971
CAPITAL AND RESERVES			
Capital and reserves			
Accumulated Fund	10	4,695,397	4,953,140
Revaluation Reserve	14	250,000	300,000
Donation	13	192,139	288,209
TOTAL CAPITAL		5,137,536	5,541,350
Non-Current liabilities			
Deferred Income	11	107,199,097	60,489,382
Trade and other payables	9	803,546	558,831
1.0		108,002,643	61,048,213
Current liabilities			- ,, -
Trade and other payables		10,885,614	2,041,408
Deferred Income	9	6,000,000	6,000,000
		16,885,614	8,041,408
TOTAL LIABILITIES		124,888,257	69,089,621
TOTAL CAPITAL AND LIABILITIES		130,025,793	74,630,971
Approved by the Board of Directors and	d authorised for issue o	n	
,			
Chairman		Officer in Charge	
The notes on pages 85 to 99 form part	of the financial stateme	ents.	

AAPRAVASI GHAT TRUST FUND

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 31 DECEMBER 2013

	Notes	2013	2012
		Rs.	Rs.
Revenue	4	19,599,210	16,749,211
Release from Capital Grant		1,876,489	6,357,665
Finance Income	4	107,140 21,582,839	94,890
EXPENDITURE			
Administrative Expenses	5	20,060,163	15,366,692
Buffer Zone project	5	104,306	380,814
Trianon Restoration project	5	346,063	561,161
Promotion and Outreach Programme	5	-	590,710
BRIC Project	5	419,485	522,753
Research programmes (*)	5	410,500	1,651,795
Aapravasi Ghat Restoration expenses	5	2,899	2,017,887
Vagrant Depot	5	-	3,000
Depreciation	6	593,238	629,545
TOTAL EXPENDITURE		21,936,652	21,724,357
NET SURPLUS/LOSS FOR THE YEAR		(353,813)	1,477,409

^(*) Item refers to publication of Books on Indenture

AAPRAVASI GHAT TRUST FUND

STATEMENT OF CHANGES IN NET ASSETS/EQUITY FOR THE YEAR ENDED 31 DECEMBER 2013

	Accumulated Fund Rs.	Revaluation Reserve Rs.	Total Rs.
At 1 January 2012	3,379,661	-	3,379,661
Net Surplus for the year	1,477,409	-	1,477,409
Government grant			
Transfer from Donation Revaluation of Motor	96,070	-	96,070
Vehicle		300,000	300,000
At 31 December 2012	4,953,140	300,000	5,253,140
At 1 January 2013	4,953,140	300,000	5,253,140
Net Loss for the year	(353,813)	-	(353,813)
Transfer from Donation Revaluation of Motor	96,070	-	96,070
Vehicle .		(50,000)	(50,000)
At 31 December 2013	4,695,397	250,000	4,945,397

AAPRAVASI GHAT TRUST FUND STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2013

TOR THE TEAR ENDED ST DEGENDER 2013	2013 Rs	2012 Rs
Cash flows from operating activities	110	110
Net Surplus/Loss	(353,813)	1,477,409
Adjustments for:		
Depreciation	593,238	629,545
Release from Capital Grant	(1,876,489)	(6,357,665)
Other non cash movement		
Employee Benefits	144,161	(362,850)
Later and Control of the Control of	(107,140)	(94,890)
Interest income Operating profit before working capital	(1,600,043)	(4,708,450)
Decrease / (increase) in inventories	29,020	-
Decrease / (increase) in trade and other receivables	(558,010)	(275,917)
(Decrease) / increase in trade and other payables	9,088,921	1,186,877
Cash generated from operations	6,959,888	(3,797,491)
Interest received	107,140	94,890
Net cash generated from operating activities Cash flows from investing activities	7,067,028	(3,702,601)
Acquisition of plant and equipment	(57,824,177)	(14,662,796)
Net cash (used in)/generated from investing activities Cash flows from financing activities	(57,824,177)	(14,662,796)
Government grant	49,679,892	18,745,709
Net cash used in financing activities	49,679,892	18,745,709
Net (degrades)/ ingregate in each and each aguitalente	(1,077,257)	380,313
Net (decrease)/ increase in cash and cash equivalents		
Cash and cash equivalents at 31 December 2012	5,176,810	4,796,497
Cash and cash equivalents at 31 December 2013	4,099,552	5,176,810

1 GENERAL INFORMATION

Aapravasi Ghat is a trust fund established under the AGTF ACT No.31 of 21st December 2001 and domiciled in Mauritius. The address of its registered office is Ex-DWC Building, 1 Quay Street, Port Louis, Mauritius. The principal activities of the trust fund are:

- (a) To establish and promote Aapravasi Ghat as a National and International Memorial Site:
- (b) To preserve and restore the aesthetic and architectural aspects of Aapravasi Ghat:
- © To set a museum at Aapravasi Ghat and create a public awareness in the history of the site and to depict the arrival, settlement and evolution of the immigrants in Mauritius;
- (d) To promote the social and cultural aspects of Aapravasi Ghat;
- (e) To encourage and support projects and publications related to indentured Labour System;
- (f) To establish links with appropriate national, regional and International Organisations in line with the objects of the ACT and:
- (g) To identify and acquire sites, buildings and structures linked with history of the arrival of immigrants in Mauritius.

2 REPORTING PERIOD

Comparative information has been re-stated or re-classified, as necessary, to conform to the current year's presentation

3 ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied unless otherwise stated.

Statement of compliance

The financial statements are prepared in accordance and in compliance with Financial Reporting Standards for SMEs issued by the Financial Reporting Council.

Basis of preparation

The financial statements are prepared under the historical cost convention. The preparation of financial statements in conformity with accounting framework for SMEs requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

Financial instruments

Financial instruments carried on the statement of financial position include trade and other receivables, cash and cash equivalents and trade and other payables, excluding prepayments. The particular recognition methods adopted are disclosed in the individual policy statements associated with each item.

Financial assets and financial liabilities are recognised on the trust fund's statement of financial position when the trust fund has become a party to the contractual provisions of the instruments.

Other receivables

Other receivables are stated at original invoice less an estimate of doubtful receivables based on a review of all outstanding amounts at year end.

Other payables

Accounts payable are stated at fair value

Cash and cash equivalents

Cash comprises of cash at bank and in hand. Cash equivalents are short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

Financial liabilities

Financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method. The trust fund derecognises a financial liability when its contractual obligations are discharged or cancelled or expired.

Related parties

For the purpose of these financial statements, parties are considered to be related to the Trust Fund if they have the ability, directly or indirectly, to control the trust fund or exercise significant influence over the trust fund in making financial and operating decisions, or vice versa, or where the trust fund is subject to common control or common significant influence. Related parties may be individuals or other entities.

Provisions

A provision is recognised in the statement of financial position when the Trust Fund has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Revenue recognition

Income received from Government to meet recurrent expenditure is treated as revenue grant. Revenue from sale of books is recognized in the statement of financial performance when the significant risks and rewards of ownership have been transferred to the buyer.

Deferred income

Grants received from Government for capital expenditure are treated as deferred income. An amount equal to the depreciation charge for the year is transferred to other income in the statement of financial performance and the amount of deferred income to be amortised in the next 12 months is recognized as a current liability.

Expense recognition

All expenses are accounted for in the statement of Financial Performance on an accrual basis

Going Concern

The trust fund's management has made an assessment of the trust fund's ability to continue as a going concern and is satisfied that the trust fund has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the trust fund's ability to continue as a going concern. Therefore, the financial statements continue to be prepared on the going concern basis.

Employee benefits

The trust fund subscribes to a defined benefit plan, the assets are administered by Sicom Ltd. The pension costs assessed using the projected unit credit method. The cost of providing the benefit is determined in accordance with actuarial review. The pension obligation is measured as the present value of the estimated future cash outflows using a discounted rate by reference to the current interest rates and the yields on bonds and treasury bills.

Actuarial gains and losses are recognized over the average remaining service lives of employees.

The trust fund's net obligation in respect of defined benefit pension plan is calculated by estimating the amount of future benefit that its employees have earned in return for their service in the current and prior periods, that benefit is discounted to determine the present value. Any unrecognized past service costs and the fair value of any plan assets are deducted. The discount rate is the yield at balance sheet date. The calculation is performed by a qualified actuary using the projected unit credit method every year.

When the benefits of a plan are improved, the portion of the increased benefit relating to past service by employees is recognised as an expense in the statement of Financial Performance on a straight - line basis over the average *period until the benefits become vested. To the extent that the benefits vest immediately, the expense is* recognised immediately in the statement of Financial Performance.

Where the calculation results in a benefit to the trust fund, the recognised asset is limited to the net total of any unrecognised actuarial losses and past service costs and the present value of any future refunds from the plan or reductions in future contributions to the plan.

Employee Passage Benefit Entitlement

Employee entitlements to passage benefit allowance are recognised when they accrue to employees.

A provision is made for the estimated liability up to the balance sheet date.

Non-Current Assets

I. Property, Plant & Equipment are valued in the statement of financial position at cost less accumulated

depreciation. The Aapravasi Ghat Site at Trou Fanfaron is being restored and is now a World Heritage Site and Historical Site. Costs associated with the restoration of the site are being capitalised as work in progress under fixed assets.

II. Depreciation

Depreciation is being calculated to write off the cost of fixed assets over their estimated useful lives as follows:

Rate	nor	an	num
Rate	Dei	an	Hulli

Furniture & Fittings	10%
Office Equipment	20%
Motor vehicles	20%
ICT	25%

The policy is to charge full depreciation in the year of acquisition and no depreciation to be charged in the year of disposal. No depreciation has been provided on restoration works in progress.

Fully depreciated Assets still in use are revalued and depreciated over remaining estimated useful life. The increase in valuation is accounted as revaluation reserve.

Inventories

Inventories are valued at the cost. Cost is determined on a first-in, first- out (FIFO) basis and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. Where necessary, a write off is made for obsolete and slow moving inventories.

Government Grants

Asset-related grants are treated as deferred income, whereas income-related grants are recognized in the period they become receivable.

4. **REVENUE**

	Rs
Income recurrent	19,550,000
Income other	49,210
Cash Income received during the year	19,599,210

5. LOSS FOR THE YEAR

Loss for the year has been arrived at after charging/(crediting):

	2013
	Rs
Staff costs	16,080,636
Operational Costs	3,979,527
Recurrent Expenditure on projects	1,283,252
Depreciation	593,238

Recurrent expenditure on projects for the amount of Rs 1,283,252 has been financed by capital grant.

6. PLANT AND EQUIPMENT

	Aappravsi Ghat	Office equipment	Furniture and Fittings	Motor Van	ICT	Total
	Rs	Rs	Rs	Rs	Rs	Rs
COST at 31 December 2012	65,582,006	2,485,239	91,455	819,225	1,277,218	70,255,143
Additions	57,712,238	86,628	-	-	25,312	57,824,177
Disposal	-	-	-	-	-	-
At 31 Dec 2013	123,294,244	2,571,867	91,455	819,225	1,302,530	128,079,320
DEPRECIATION						
At 31 December 2012	-	1,601,386	24,215	519,225	678,154	2,822,980
Charge for the year	-	318,421	9,146	-	265,671	593,238
Impairment Adjustment	-	-	-	50,000		50,000
Disposal	-	-	-	-	-	-
At 31 Dec 2013	-	1,919,807	33,361	569,225	943,825	3,466,217
CARRYING AMOUNT						
NBV as at 31 December 2013	123,294,244	652,059	58,095	250,000	358,705	124,613,103
NBV as at 31 December 2012	65,582,006	883,852	67,240	300,000	599,064	67,432,162

AAPRAVASI GHAT TRUST FUND NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE YEAR ENDED 31 DECEMBER 2013

7. **EMPLOYEE BENEFITS**

The trust fund participates in a pension plan administered by and invested with State Insurance Company of Mauritius Ltd (SICOM).

The following employee benefits information is based on the report of SICOM dated 31 December 2013.

	Year ending December 2013	Year ending December
		2012 (Restated)
Amounts recognised in balance sheet at end of year:	Rs	Rs
Defined benefit obligation	(4,615,676)	(2,579,884)
(Fair value of plan assets)	5,032,449	3,683,284
Asset recognised in balance sheet at end of year	416,773	1,103,400
Amounts recognised in income statement:		
Current service cost	(654,274)	(407,622)
Past Service cost	0	0
Employees contributions	409,522	264,,438
Fund expenses	(58,980)	(13,222)
Net Interest (expense)/income	125,737	122,572
P&L Charge	(177,995)	(33,834)
Remeasurement:		
Liability gain/(loss)	(1,203,522)	(118,215)
Assets gain/(loss)	80,411	55,368
Total Other Comprehensive Income (OIC) recognized	(1,123,111)	(173,538)
Total	(1,301,106)	(207,417)
Movements in liability recognised in balance sheet:		
At start of year	1,103,400	914,133
Amount recognized in P&L	(177,995)	(33,834)
(Contributions paid by employer)	614,479	396,684
Amount recognized in OCI	(1,123,111)	(173,583)
At end of year	416,773	1,103,400
Actual return on plan assets:	(412,539)	(256,183)

The plan is a defined benefit arrangement for the employees and it is wholly funded. The assets of the funded plan are held independently and administered by The State Insurance Company of Mauritius Ltd.

The discount rate is determined by reference to market yields on bonds.

7. EMPLOYEE BENEFITS (CONT'D)

	Year ending December 2013	Year ending December
		2012 (Restated)
Reconciliation of the present value of defined benefit obligation	Rs	Rs
Present Value of obligation at start of period	(2,579,884)	(1,889,788)
Current service cost	(654,274)	(407,622)
Interest Cost	(206,391)	(188,979)
(Benefits paid)	28,395	24,720
Liability gain/(loss)	(1,203,522)	(118,215)
Present value of obligation at end of period	(4,615,676)	(2,579,884)
Reconciliation of fair value of plan assets		
Fair value of plan assets at start of period	(3,683,284)	(2,803,921)
Expected return on plan assets	(332,128)	(311,551)
Employer contributions	(614,479)	(396,684)
Employee contributions	(409,522)	(264,438)
(Benefits paid + other outgo)	87,375	37,942
Asset gain/(loss)	(80,411)	55,368
Fair value of plan assets at end of period	(5,032,449)	(3,683,284)
Distribution of plan assets at end of period		
Percentage of assets at end of year	31 Dec 2013	31 Dec 2012
Government securities and cash	59.1%	58.8%
Loans	4.9%	6.6%
Local Equities	21.9%	21.0%

Overseas bonds and equities	13.4%	12.8%
Property	0.7%	0.8%
Total	100%	100%
Additional disclosure on assets issued or used by the reporting entity		
	31 Dec 2013	31 Dec 2012
Percentage of assets at end of year	(%)	(%)
Assets held in the Entity's own financial instruments	-	-
Property occupied by the entity	-	-
Other assets used by the entity	-	-
Components of the amount recognized in OCI		
Year	31 Dec 2013	31 Dec 2012
Currency	Rs	Rs
Asset experience gain/(loss) during the period	(80,411)	(55,368)
Liability experience gain/(loss) during the period	1,203,522	118,215
Liability experience gain/(loss) during the period	1,203,522 (1,123,111)	118,215 (173,583)
Liability experience gain/(loss) during the period		
Liability experience gain/(loss) during the period Asset experience gain/(loss) during the period		
	(1,123,111)	(173,583)
Asset experience gain/(loss) during the period	(1,123,111) 55,368	(173,583) 197,878
Asset experience gain/(loss) during the period	(1,123,111) 55,368	(173,583) 197,878
Asset experience gain/(loss) during the period Liability experience gain/(loss) during the period	(1,123,111) 55,368 118,215	(173,583) 197,878
Asset experience gain/(loss) during the period Liability experience gain/(loss) during the period Year	(1,123,111) 55,368 118,215 2014	(173,583) 197,878
Asset experience gain/(loss) during the period Liability experience gain/(loss) during the period Year Expected employer contributions	(1,123,111) 55,368 118,215 2014	(173,583) 197,878

FIGURES FOR IAS 19 ADOPTION FOR:

The plan is exposed to actuarial risk such as: investment risk, interest rate risk, longevity risk and salary risk. The risk relating to death in service benefits is re-insured.

The cost of providing the benefits is determined using the Projected Unit Method. The principal assumptions used for the purpose of the actuarial valuation were as follows:

Year ending 31 December 2013		Year ending 31 December 2012 (Restated)	
Discount rate	8.00%		10.00%
Expected rate of return on plan assets	8.00%		10.00%
Future salary increases	5.50%		7.00%
Future pension increases	3.50%		5.00%
Mortality before retirement		A 6770 Ultimate	Tables
Mortality in retirement		PA (90) Tables	
Retirement age		As per Schedule	e II in the Statutory

The discount rate is determined by reference to market yields on bonds.

Significant actuarial assumptions for determination of the defined benefit obligation are discount rate, expected salary increase and mortality. The sensitivity analyses below have been determined based reasonably on possible changes of the assumptions occurring at the end of the reporting period.

- -If the discount rate would be 100 basis points (one percent) higher (lower), the defined benefit obligation would decrease by Rs1.1M (increasebyRs1.4M) if all other assumptions were held unchanged.
- -If the expected salary growth would increase (decrease) by 1%, the defined benefit obligation would increase by Rs1.1 M (decrease by Rs0.9 M) if all assumptions were held unchanged.
- -If life expectancy would increase (decrease) by one year, the defined benefit obligation would increase by Rs0.1 M (decrease by Rs0.1 M) if all assumptions were held unchanged.

In reality one might expect interrelationships between the assumptions, especially between discount rate and expected salary increases, given that both depends to a certain extent on expected inflation rates. The analysis above abstracts from these interdependence between the assumptions.

8. **INVENTORIES (AT COST)**

	2013	2012
	Rs	Rs
Spare parts-Wood as at 01st January 2013	302,580	302,580
Less stock used	(29,020)	
Balance at 31 December 2013	273,560	302,580

9. TRADE AND OTHER PAYABLES

	2013	2012
	Rs	Rs
Accruals	10,607,212	1,837,565
Passage Benefits	256,950	334,563
Sick Leave	824,998	428,111
	11,689,160	2,600,239

10. Accumulated Fund

	Accumulated Fund
	2013
	Rs
Balance as at 1 st January 2013	4,953,140
Movement during the year	(353,813)
Transfer from Donation	96,070
Balance as at 31 December 2013	4,695,397

11.	Deferred Income
	2013
	Rs
Balance as at 1st January 2013	60,489,383
Grant Received during the year	49,679,892
Transfer to Other Income	(1,876,489)
Transfer to Pension Asset Reserve	(1,093,689)
	107,199,097
Amount to be amortised within 1 Year recognised as current liabilities	-
Balance as at 31 December 2013	107,199,097

AAPRAVASI GHAT TRUST FUND

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

FOR THE YEAR ENDED 31 DECEMBER 2013

12. FINANCIAL INSTRUMENTS

In its ordinary operations, the trust fund is exposed to various risks such as, foreign currency risk.

The trust fund is not exposed to the risk that the exchange rate of the Mauritian rupee relative to the currencies may change in a manner which has a material effect on the reported values of its assets and liabilities.

Liquidity risk management

The trust fund manage liquidity risk by maintaining adequate reserves and banking facilities, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

The maturity profile of the financial assets and liabilities is summarized as follows:

THE TRUST FUND

2013

	Less than 1 months	1-3 months	3 months to	More than	Total
	monus		1 year	1 year	
	Rs	Rs	Rs	Rs	Rs
Bank	4,099,552	-	-	-	4,099,552
Trade & other receivables	-	-	833,927		833,927
Trade & other payables	(176,108)	(159,000)	(10,550,506)	(803,546)	(11,689,160)
	3,923,444	(159,000)	(9,716,579)	(803,546)	6,755,681
•					
<u>2012</u>					
	Less than 1 months	1-3 months	3 months to	More than	Total
	monus		1 year	1 year	
	Rs	Rs	Rs	Rs	Rs
Bank	5,176,810	-	-	-	5,176,810
Trade & other receivables	-	-	275,917		275,917
Trade & other payables	(196,800)	(48,441)	(1,796,167)	(558,831)	(2,600,239)
	4,980,010	(48,441)	(1,520,250)	(558,831)	2,852,488
:					

13. DONATION

	2013
	Rs
Donation from ICTA – IT Equipment as at 1 st January 2013	288,209
Amortisation	(96,070)
Closing Balance as at 31 December 2013	192,139

ICTA made a donation of 6 personal computers, 6 printers and 4 laptops to AGTF amounting to Rs384, 279 in year 2012.

14. REVALUATION RESERVE

The Motor van (vehicle no. 4665 OC 04 make Toyota) purchased in October 2004, has been fully depreciated but is still in use in 2012. The vehicle was revalued as per Sicom LTD report based on the insured amount. This represents the recoverable amount in case of total loss of use of the vehicle.

The accounting principle used in the revaluation of the motor van has been based on IAS 16 Property, Plant & Equipment and the accounting treatment for revaluation of tangible non-current asset.

The motor van has been accounted in the books at a revalued amount provided by the fair value amount measured in insurance report of Sicom Ltd at Rs 250,000.

Revaluations of the motor van will be made on regular basis so as to ensure that the carrying value does not differ materially from that which would be determined using fair value at end of the reporting period and asset value. As the motor van has been used since 2004, the vehicle will be revalued every year based on recoverable amount from insurance report of Sicom Ltd.

APPENDIX I

AAPRAVASI GHAT TRUST FUND NOTES TO THE FINANCIAL STATEMENTS (CONT'D) FOR THE YEAR ENDED 31 DECEMBER 2013

ADMINISTRATIVE EXPENSES

	2013	2012
	Rs.	Rs.
Staff cost and Allowances	16,080,636	9,880,303
Utilities	641,784	696,871
Staff Welfare	-	-
Fuel & Oil	99,243	85,779
Maintenance of Vehicles	36,990	26,784
Postage	38,852	31,618
Office Expenses & Incidentals	44,055	67,443
Maintenance of Equipment, Buildings, Furniture, IT, Signage	147,651	91,254
Maintenance on Site	8,082	45,102
Cleaning Expenses	32,267	33,251
Printing and Stationary	265,801	609,350
Newspaper/Documentation	86,435	11,742
Publication/Advertisement	13,713	59,254
Board Fees	569,065	356,598
Training of Staff	(76,000)	39,000
Consultancy Fee	-	-
Uniform	77,090	71,640
Bank Charges	10,361	4,139
Insurance	-	2,055
Security	178,250	-
Mission Overseas	661,635	133,478
Miscellaneous Expenses	94,482	156,052
Events	174,912	76,150
Expenses i.c.w 2 nd November	794,956	2,891,403
Membership Fee	9,152	7,426
Professional Charges	70,750	(10,000)
Workshop/Seminars		-
	20,060,163	15,366,692